DIAGNOSTIC SELLING....



SEASON 4

EPISODE 2

Why Buyers & Reps Lie to Each Other

WHAT THEY LIE ABOUT (AND HOW TO PREVENT IT)

ACT I
WHAT DO BUYERS:
REALLY BELIEVE ABOUT SELLERS?

ACT II
WHY DO BUYERS, BELIEVE THOSE THINGS:
& WHAT DO BUYERS DO, BECAUSE OF THOSE BELIEFS?

ACT III
SO, WHAT ARE BUYERS:
HOLDING BACK FROM SELLERS, BECAUSE OF THOSE BELIEFS?



<u>ACT IV</u>

WHY ARE BUYERS:

HOLDING THAT BACK FROM SELLERS?

<u>ACT V</u>

WHY DO BUYERS BELIEVE:

THAT SELLERS ARE "HUNTING" FOR PAIN, DURING DISCOVERY?

<u>ACT VI</u>

WHY DO BUYERS:

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ACT VII

WHAT IS A SELLER'S JOB? (FROM A BUYER'S PERSPECTIVE)

HINT... IT'S NOT TO MAP YOUR PRODUCTS ---> TO THEIR PAIN & PROBLEMS.



ACT VIII

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THE <u>ULTIMATE</u> (& FAIR) REASON:

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ACTX

HOW A BUYER CAN TELL: A SELLER ISN'T TRYING TO HELP THEM.

AKA..., YOU'RE NOT TRYING TO HELP SOLVE THEIR PROBLEM.



ACT XI
THE ONLY (POTENTIAL) REASON:

WHY A BUYER GIVING THEIR INFÓRMATION, TO A SELLER.... COULD BE WORTH IT.

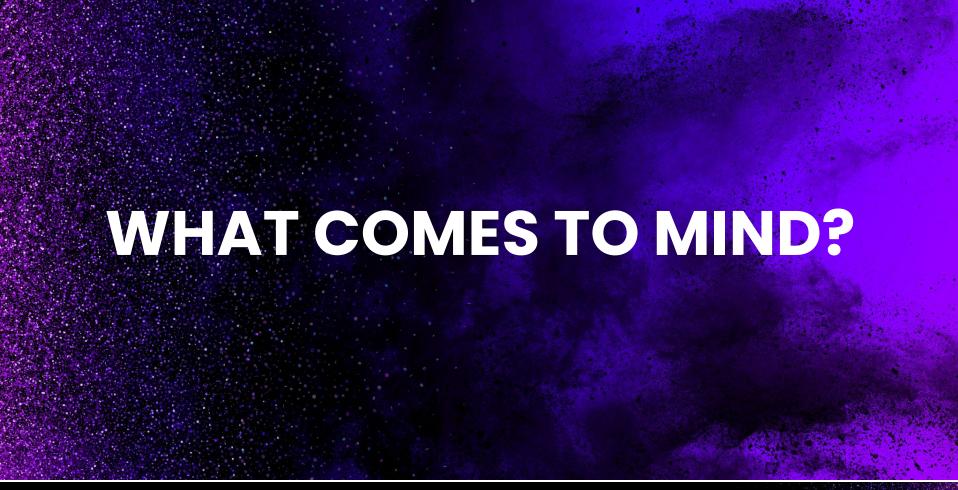
ACT XII
HOW YOU CAN SOLVE, THE PROBLEM:
A LITTLE BIT. (WITH TECHNIQUE)

ACT XIII
HOW YOU CAN SOLVE, THE PROBLEM:
A LOTTA BIT. (BY SHIFTING YOUR OUTCOME)



WHAT DO BUYERS: REALLY BELIEVE ABOUT SELLERS?







WHY DO BUYERS BELIEVE THOSE THINGS:

& WHAT DO BUYERS DO....

BECAUSE THEY BELIEVE THOSE THINGS?



SO, WHY DON'T BUYERS TRUST SELLERS?

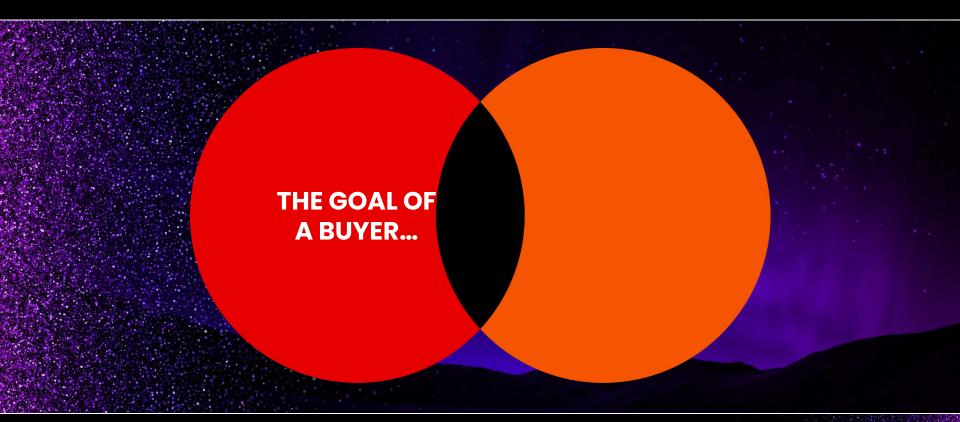


THE GOAL

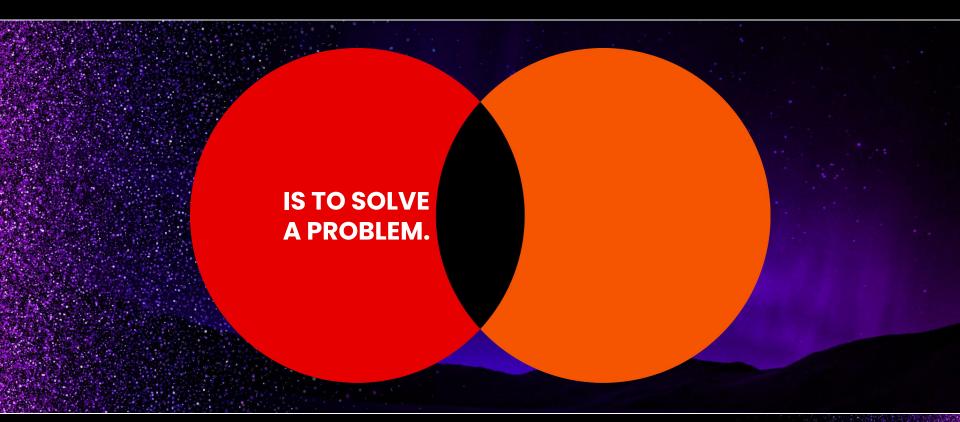
OF A BUYER WHEN BUYING SOMETHING



THE GOALS OF A BUYER.... WHEN THEY'RE BUYING SOMETHING.



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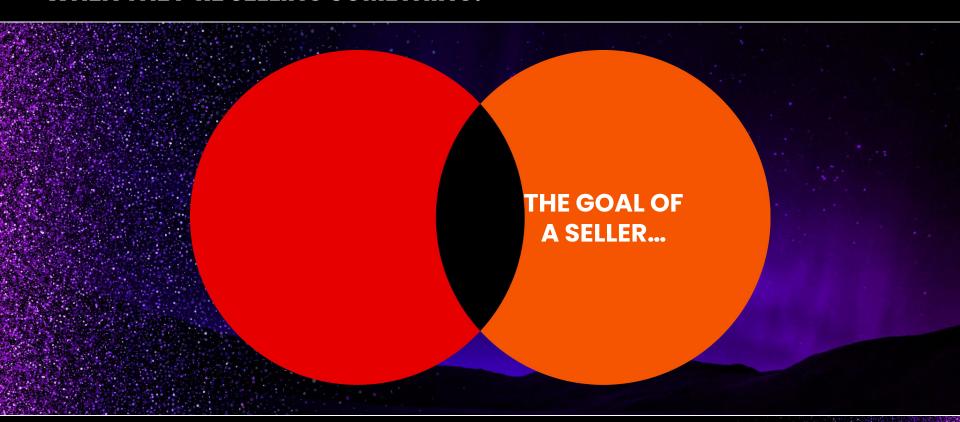


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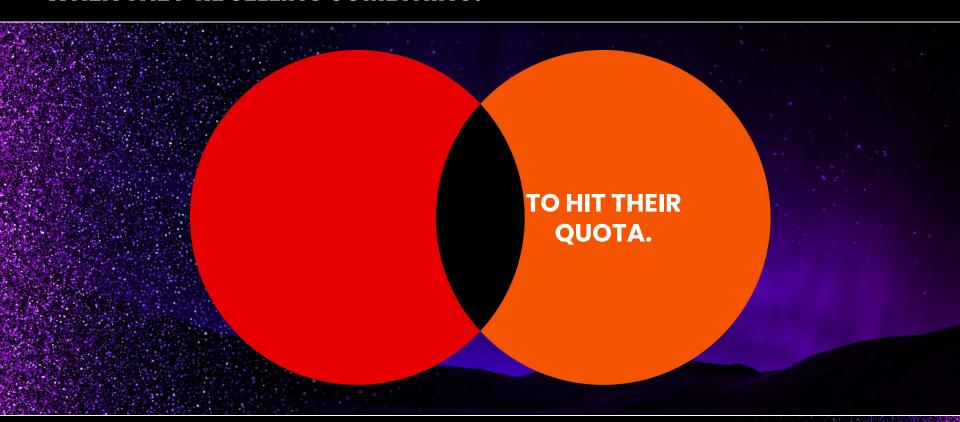
OF A SELLER WHEN SELLING SOMETHING

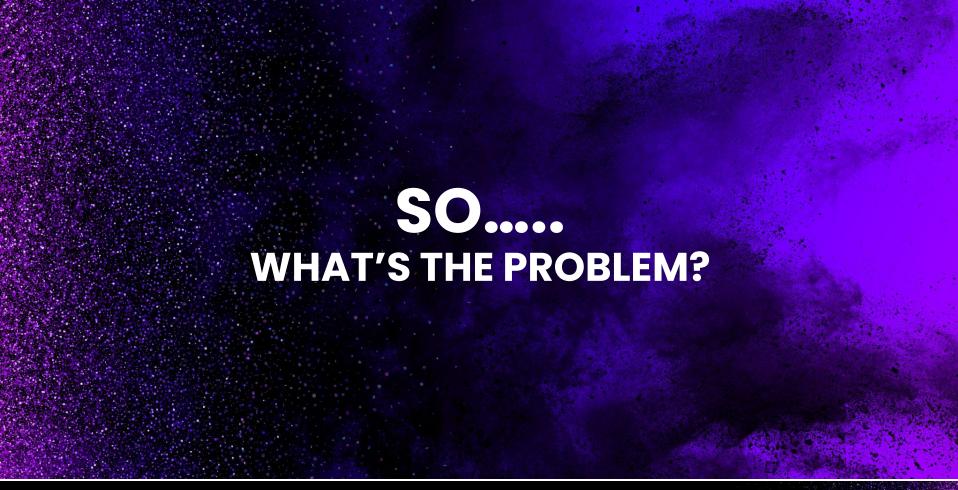


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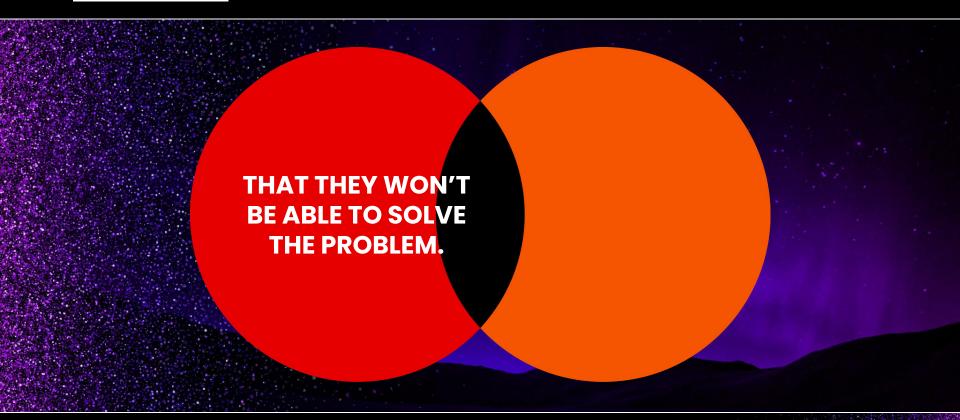


THE BUYER

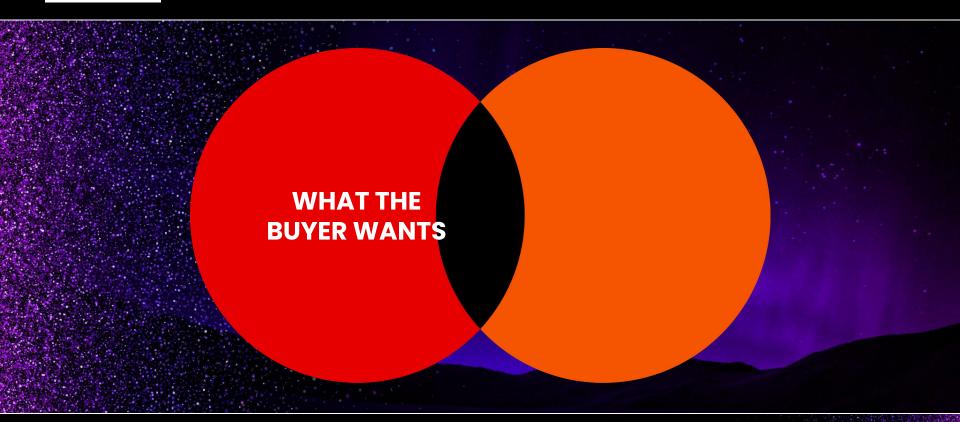
WHAT THE BUYER WANTS WHEN THEY'RE BUYING SOMETHING



WHAT THE BUYER IS <u>ULTIMATELY</u> AFRAID OF.



WHAT THE BUYER WANTS BECAUSE OF THAT FEAR.



WHAT DOES A BUYER WANT WHEN THEY'RE TRYING TO SOLVE A PROBLEM .

1

THEY WANT TO BUY,
THE FEWEST....

AMOUNT OF PRODUCTS POSSIBLE, TO SOLVE THEIR PROBLEM. **(2**]

THEY WANT TO BUY, AT THE LOWEST...

PRICE POSSIBLE, IN ORDER TO SOLVE THEIR PROBLEM.

(3

THEY WANT TO BUY, AT A LOWER.....

PRICE POINT, THAN OTHERS BUYING THE SAME THING.

4

THEY WANT TO BUY, WITH THE FEWEST....

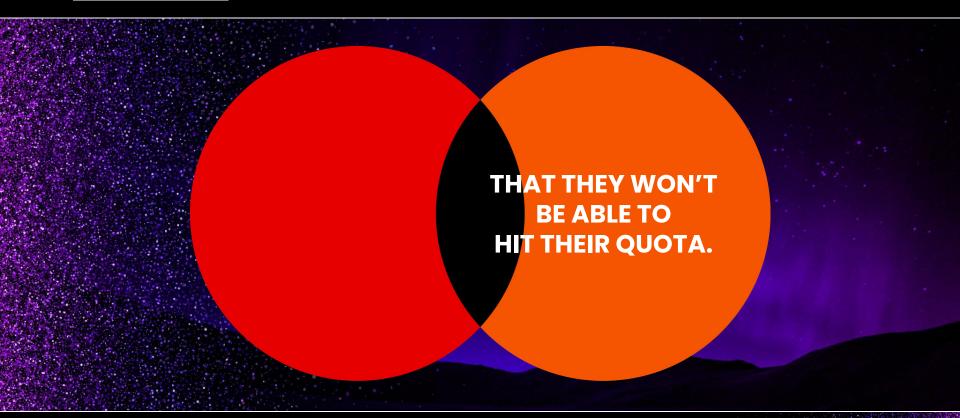
AMOUNT OF PEOPLE KNOWING, IN CASE THEY MAKE A MISTAKE.

THE SELLER

WHAT THE SELLER WANTS WHEN THEY'RE SELLING SOMETHING

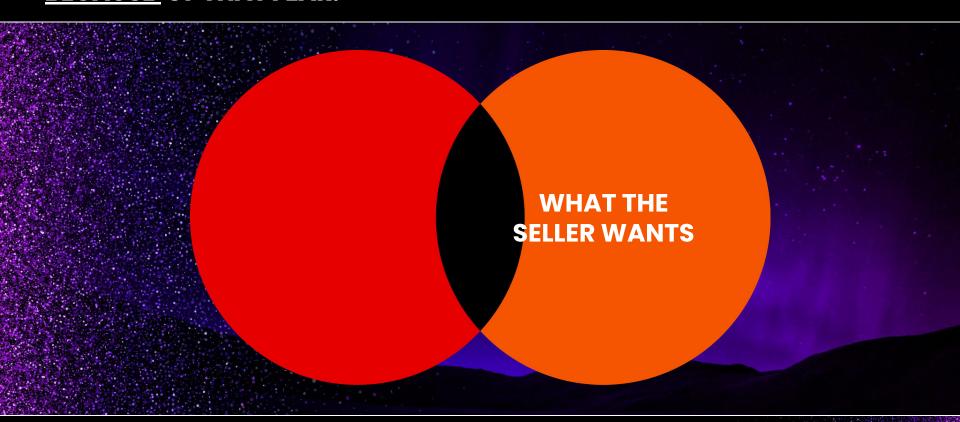


WHAT THE SELLER IS <u>ULTIMATELY</u> AFRAID OF.





WHAT THE SELLER WANTS BECAUSE OF THAT FEAR.



WHAT DOES A SELLER WANT WHEN THEY'RE TRYING TO HIT THEIR QUOTA.

1

THEY WANT TO SELL,
THE MOST....

PRODUCTS POSSIBLE, IN ORDER TO HIT THEIR QUOTA. 2

THEY WANT TO SELL THEM, FOR THE ...

HIGHEST TICKET PRICE POSSIBLE, IN ORDER TO HIT THEIR QUOTA.

(3

THEY WANT TO SELL THEM, AT A HIGHER.....

PRICE POINT, THAN OTHERS SELLING THE SAME THING TO OTHERS.

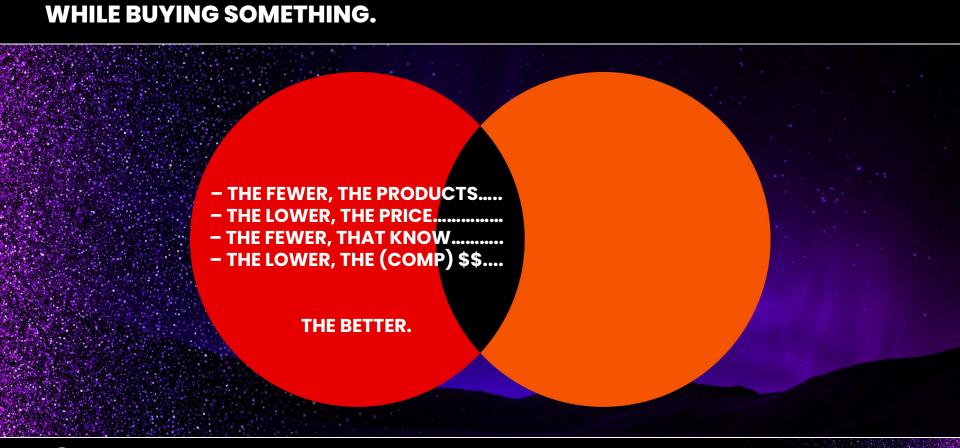
4

THEY WANT TO SELL, WITH THE MOST....

AMOUNT OF PEOPLE KNOWING, SO THEY CAN GET HAVE MORE LEVERAGE TO CLOSE THE DEAL.



WHAT THE BUYER WANTS

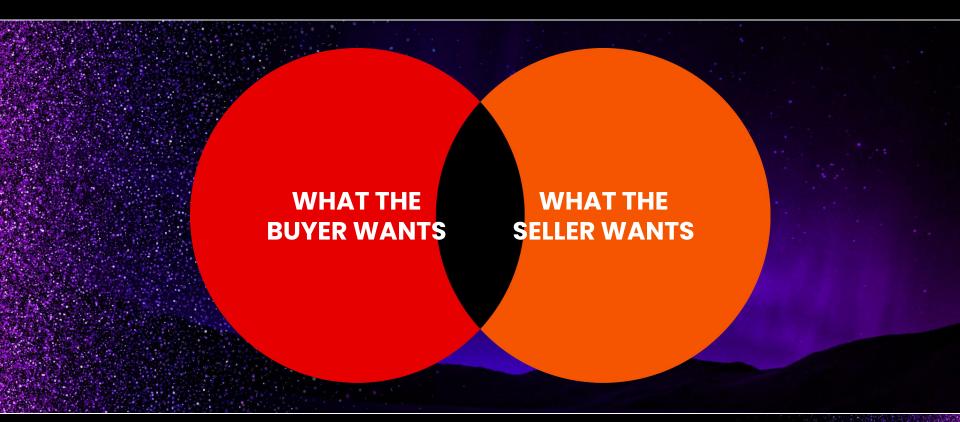


WHAT THE SELLER WANTS WHILE SELLING SOMETHING.



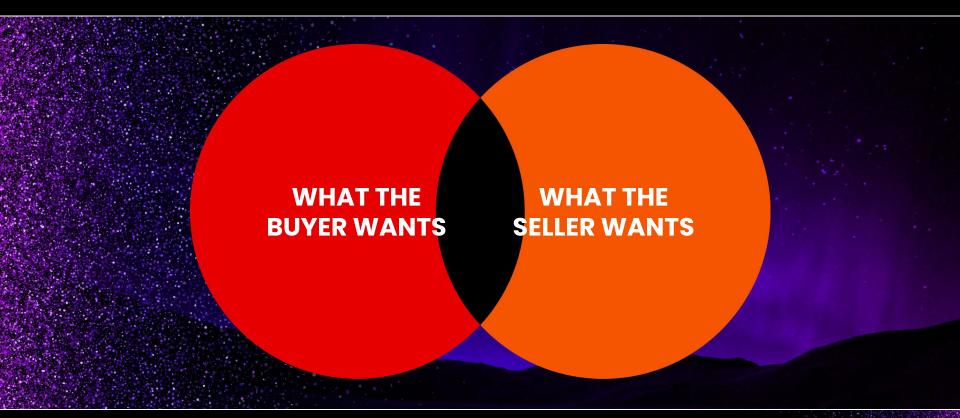


ARE COMPLETELY... MUTUALLY EXCLUSIVE.



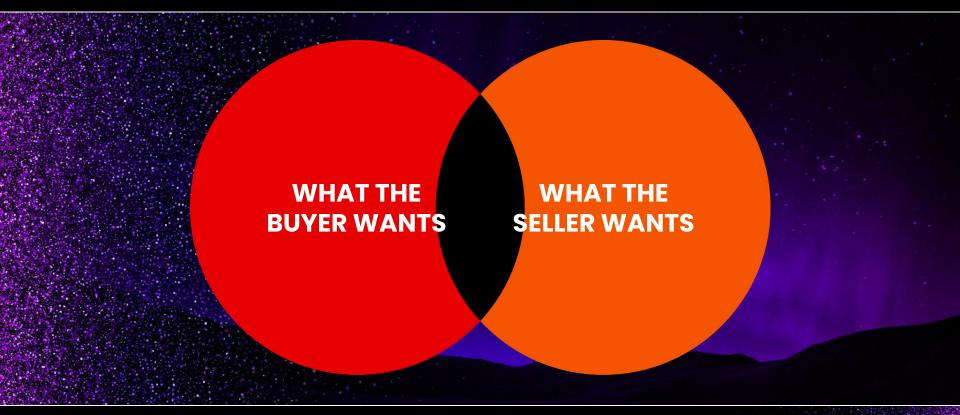
SO, BECAUSE THEIR GOALS ...

AREN'T THE SAME.



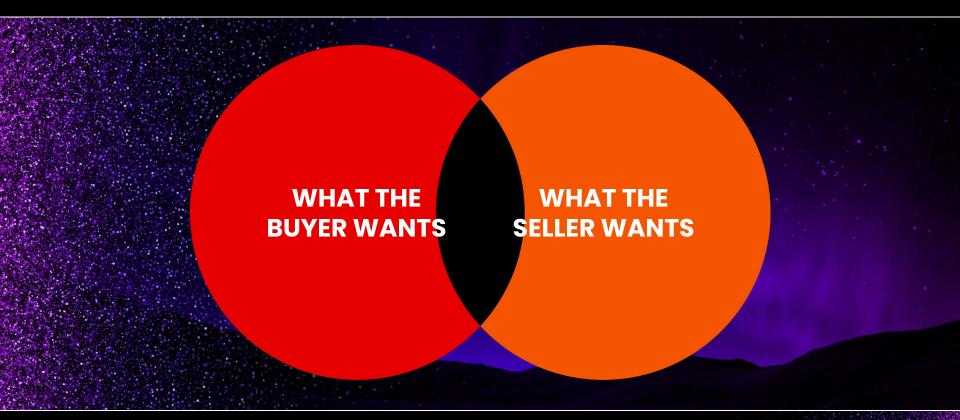
AND THEIR AGENDAS ...

AREN'T THE SAME.

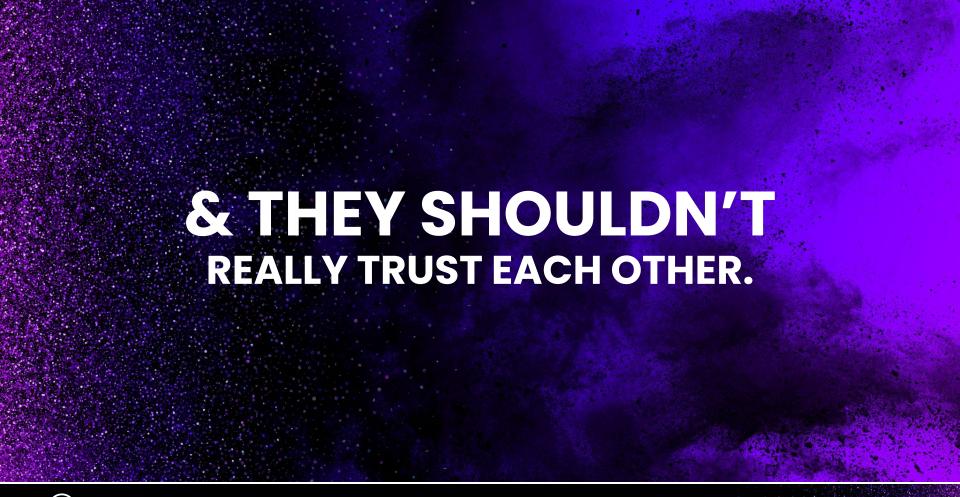


AND WHAT THEY WANT IS...

MUTUALLY EXCLUSIVE .







TRUST DEFINED..... & THE 3 COMPONENTS OF IT.



MOST SELLERS.... DON'T GET PASSED #2.

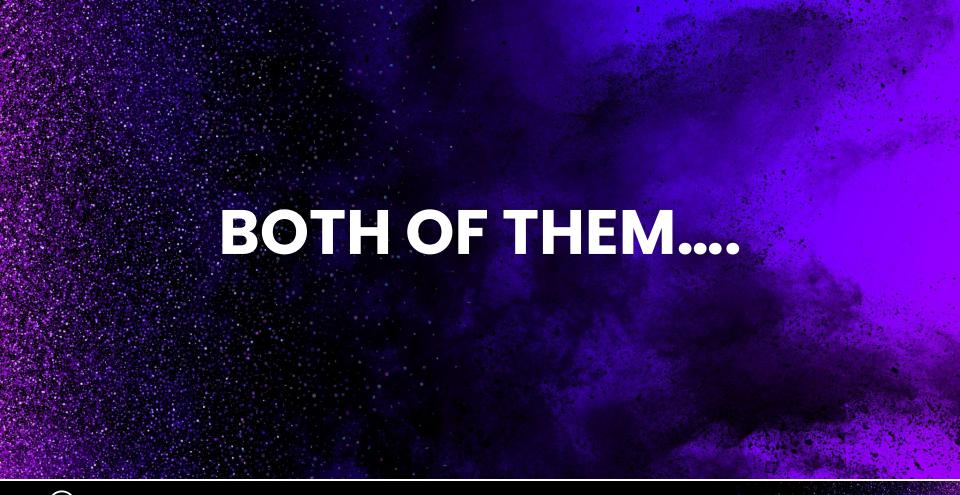


AND BECAUSE OF THE SELLER'S AGENDA.... THEY DON'T GET PASSED #1, EITHER.













SO, WHAT ARE BUYERS: HOLDING BACK FROM SELLERS?

WHAT ARE BUYERS.... REALLY HOLDING BACK FROM YOU?



WHAT ARE BUYERS.... REALLY HOLDING BACK FROM YOU?





WHY ARE BUYERS:

HOLDING THAT BACK FROM SELLERS, & WHAT EXACTLY ARE THEY AFRAID OF?



WHY ARE BUYERS HOLDING THAT BACK FROM YOU?



WHY ARE BUYERS.... REALLY HOLDING BACK FROM YOU?





WHY BUYERS BELIEVE:

THAT SELLERS ARE "HUNTING" FOR PAIN & IMPACT, IN DISCOVERY.



1

SO YOU CAN "MAP", THEIR PAIN....

TO YOUR PRODUCTS AND FEATURES – & TO JUSTIFY THAT THEY SHOULD BUY, FROM YOU. **(2**)

TO BE ABLE TO SELL MORE EFFECTIVELY...

AGAINST YOUR COMPETITORS.

3

SO YOU CAN REMIND
THEM....

OF WHAT HAPPENS IF THEY DON'T MOVE FORWARD— IF THEY'RE NOT RESPONDING. 4

SO YOU CAN JUSTIFY, THE ROI OF BUYING.

5

SO YOU CAN JUSTIFY &/OR ATTRIBUTE...

RANDOM ROI, THAT'S NOT RELATED TO THEIR PROBLEM – DOESN'T HELP THEM – &/OR SOMETHING THAT YOU REALLY CAUSED.

(6)

SO YOU CAN JUSTIFY, AFTER THEY BUY....

OF WHY YOU'RE NOT THE REASON THEY WEREN'T ABLE TO SOLVE THEIR PROBLEM - & WHAT THEY DID THAT CAUSED IT. 7

SO YOU HAVE FOLLOW-UP FODDER.

8

SO YOU CAN SELL YOUR TEAM INTERNALLY....

THAT THEY'RE "GOING TO CLOSE THIS QUARTER".



13

SO YOU CAN LAY ON THE GUILT...

IF THEY <u>AREN'T</u>
HOLDING UP "THEIR
END OF THE BARGAIN",
IN THE MUTUAL
ACTION PLAN.

14)

SO YOU CAN HOLD YOUR TOP PRICING.

15

SO YOU DON'T HAVE TO GIVE THEM....

ANY KIND OF DISCOUNT, IN NEGOTIATION.

16)

SO THERE'S NO
JUSTIFICATION TO...

GIVE THEM, ANY BONUS TO CLOSE.



WHY DO BUYERS:

HOLD BACK PAIN & IMPACT SPECIFICALLY, FROM SELLERS DURING DISCOVERY?

WHY A BUYER SHOULD HOLD THAT BACK...... PREVIOUSLY STATED.



WHY IT'S IN THE BUYER'S BEST INTEREST TO HOLD BACK THE IMPACT & PAIN.

5

YOU CAN'T USE IT TO MANIPULATE THEM.

(6)

IF THEY'RE GOING TO MAKE A MISTAKE...

THEY WANT TO SPEND AS LITTLE AS POSSIBLE SO THEY HAVE \$\$ LEFT OVER, TO TRY AGAIN. 7

IF IT'S A MISTAKE, BUT THE PRICE IS LOW....

THEY CAN JUSTIFY IT AS A "WIN" TO OTHERS-BECAUSE THEY SAVED \$\$ FROM WHAT THEY WERE PREVIOUSLY PAYING. **8**

IF IT'S A MISTAKE, THEN AT LEAST....

THEY CAN SAY IT WAS A CHEAP ONE.

WHY IT'S IN THE BUYER'S BEST INTEREST TO HOLD BACK THE IMPACT & PAIN.

IF YOU KNOW IT THEIR INTERNAL IF IT'S A MISTAKE, THE IMPACTS OTHERS.... LESS PEOPLE.... CREDIBILITY..... THEY CAN REACH THAT KNOW THAT **WILL TAKE LESS OF A OUT TO & INVOLVE HIT, THE FEWER PEOPLE** THEY MADE A OTHERS IN THE MISTAKE-THE BETTER. THAT KNOW. ORG.....





1

BECAUSE THEY COULD DO THAT THEMSELVES.

2

THAT MAKES THEM FEEL "GASLIT"....

BECAUSE THEY <u>HAD</u> TO RESEARCH, BECAUSE YOU DIDN'T.

(3)

BECAUSE YOU'RE LESS QUALIFIED THAN THEM:

TO DO THAT, BECAUSE THEY KNOW MORE ABOUT THEIR ROLE – SO THEY SHOULD JUST DO THAT THEMSELF.

4

BECAUSE YOU'RE LESS QUALIFIED THAN THEM:

TO DO THAT, BECAUSE THEY KNOW MORE ABOUT THEIR INTERNAL PROCESS – SO THEY SHOULD JUST DO THAT THEMSELF.

5

BECAUSE YOU'RE LESS QUALIFIED THAN THEM:

TO DO THAT - BECAUSE THEY KNOW MORE ABOUT HOW TO SOLVE THE PROBLEM - SO THEY <u>SHOULD</u> JUST DO THAT THEMSELF. 6

BECAUSE YOU'RE LESS QUALIFIED THAN THEM:

TO DO THAT, BECAUSE THEY EVEN KNOW MORE ABOUT <u>YOUR</u> FEATURES – SO THEY <u>SHOULD</u> JUST DO THAT THEMSELF. 7

BECAUSE YOU'RE LESS QUALIFIED THAN THEM:

TO DO THAT, BECAUSE THEY KNOW MORE ABOUT YOUR COMPETITORS – SO THEY SHOULD JUST DO THAT THEMSELF.

8

YOU DON'T HAVE THE CREDIBILITY TO DO THAT.

9

IT'S UPSETTING FOR THEM, BECAUSE...

YOU'RE TREATING THEM LIKE A KID-BY GATEKEEPING INFO & PRICING. (BECAUSE YOU THINK "YOU

KNOW BETTER".)

10

IT'S UPSETTING FOR THEM, BECAUSE....

THEY WANTED YOU TO LEARN THEIR ROLE, TO HELP THEM—BUT THEY HAD TO RESEARCH INSTEAD, BECAUSE YOU DIDN'T.

11

& IT'S UPSETTING FOR THEM, BECAUSE....

AFTER THEY HAD TO DO ALL OF THE RESEARCH- YOU'RE TRYING TO MAKE THEM "RUN THEIR DECISIONS BY YOU."

12)

IN THEIR EXPERIENCE, WITH SELLERS....

THEY NEVER EVEN MAP
THEIR PAIN & IMPACT
--> TO THE PRODUCTS
THEY SHOULD USE,
ANYWAY.

13

IN THEIR EXPERIENCE, WITH SELLERS....

THEY'RE LEFT ALONE TO SOLVE THEIR PROBLEM ANYWAYS. (EVEN IF THEY <u>DO</u> TELL YOU THEIR PAIN & IMPACT)

14)

IN THEIR EXPERIENCE, WITH SELLERS....

EVEN IF THEY <u>DO</u> TELL YOU WHAT THEY'RE TRYING TO SOLVE—> YOU DON'T RELAY THAT TO CX, AFTER THEY BUY. 15

IN THEIR EXPERIENCE, WITH SELLERS....

SELLERS SIMPLY DON'T KNOW ENOUGH, TO BE ABLE TO HELP THEM—& THEY KNOW THAT. (& THE STATS CONFIRM THAT THEY KNOW THAT.)

(16)

IN THEIR EXPERIENCE, WITH BDRs & SELLERS...

THEY <u>ALREADY</u> HAD TO REPEAT THEMSELVES WITH YOU & THE BDR-SO THEY THINK THAT THEY'LL <u>JUST</u> HAVE TO DO THAT AGAIN.





5

IT FEELS GREAT TO BE "THE HELPER"....

& FEELS AWFUL, TO BE "THE HELPED".

(6)

MAKES THEM FEEL AT ODDS WITH YOU...

BECAUSE YOU'RE IN THE AUTHORITY ROLE— WHO "HAS IT ALL TOGETHER". 7

THEY'RE THE "VILLAIN", IN THE STORY.

(8)

"TELLING YOUR DOCTOR THE TRUTH...."

9

YOU'RE GATHERING
THE STORY....

& RELISHING IN IT— OF THE STORY OF THEM BEING UNSUCCESSFUL, IN THEIR ROLE. **(10)**

THEIR JOB IS TO MAKE GOOD DECISIONS....

& YOU'RE GATHERING ALL OF THE EVIDENCE, OF HOW THEY DIDN'T.

(11)

IF THE PROBLEM IS AN INHERITED ONE...

THEY DON'T WANT TO RISK SOLVING FOR ITBECAUSE THEY COULD GO FROM THE ROLE OF THE SPOTLESS HERO....
TO THE BLAMED.

12)

IF YOU'RE ACTIVELY HUNTING FOR PAIN....

THEY FEEL LIKE YOU'RE PLAYING A GAME WITH THEM.

13

THEN THEY FEEL LIKE IF-THEY <u>DO</u> BUY....

FROM YOU- THEN
THEY'RE THE ONE
"CHUMP" THAT YOUR
TRICKS, ACTUALLY
WORKED ON.

(14)

IF YOU'RE PLAYING A GAME IN SELLING....

EVEN IF IT'S A GOOD DECISION— THEY FEEL LIKE IF THEY BUY...
YOU "WIN"....
& THEY "LOSE".

15

IF YOU'RE PLAYING A GAME IN SELLING...

BECAUSE THEY KNOW
YOU'RE JUST AFTER
THEIR PAIN FOR YOUR
REASONS— WHICH
MEANS YOU'RE NOT
ON "THEIR TEAM".

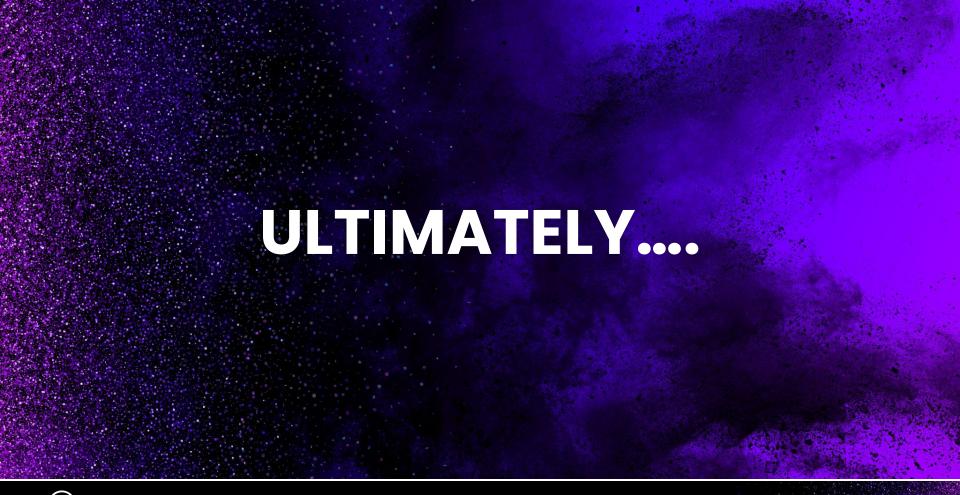
16)

IF YOU'RE NOT ON "THEIR TEAM"....

THEY WON'T SHARE A LOT OF NECESSARY INFO FROM YOU – & NEVER BE FULLY OPEN WITH YOU.



THE ULTIMATE (& FAIR) REASON: WHY YOUR BUYERS HOLD BACK.

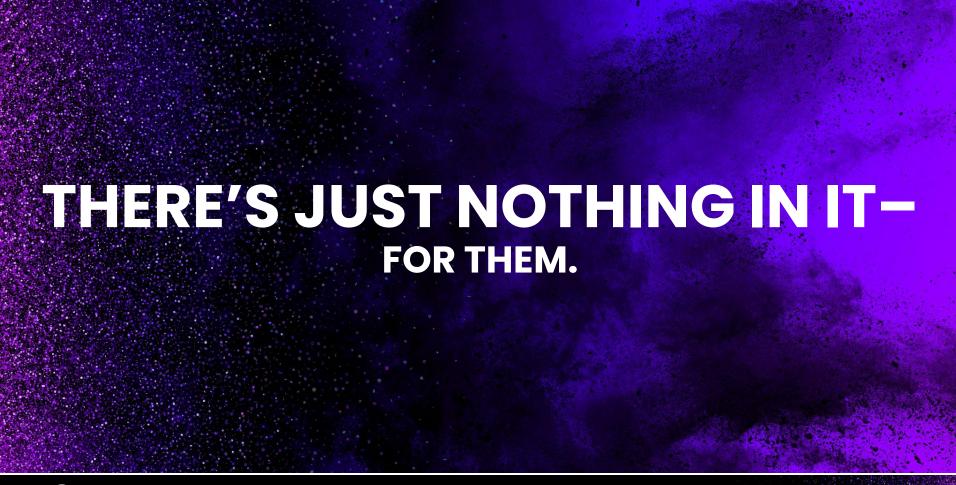






AND THEY SHOULD HOLD BACK THEIR INFORMATION....

BECAUSE EVEN IF THEY DO TELL YOU ALL OF THAT INFORMATION....





HOW A BUYER CAN TELL: A SELLER ISN'T TRYING TO HELP THEM.

AKA.... YOU'RE <u>NOT</u> TRYING TO HELP SOLVE THEIR PROBLEM.







9

YOU GO ON MICRO RANTS, ON EACH BIT.

(10)

YOU INTERRUPT THEM, WHEN THEY GIVE....

YOU ANSWERS - WITH CUSTOMER STORIES, ABOUT HOW MUCH YOU'VE HELPED "PEOPLE LIKE THEM".

(11)

YOU CLEARLY HAVE A CHECKLIST OF...

QUESTIONS – THAT YOU ASK EVERY PERSON ON A CALL. 12)

YOU ASK GENERIC QUESTIONS, LIKE....

"WHAT ARE YOUR TOP PRIORITIES, THAT YOU'RE CURRENTLY FOCUSED ON?"

13

YOU DON'T KNOW
WHAT THE POSSIBLE....

ANSWERS MIGHT BE-TO THE QUESTIONS THAT YOU ASK THE BUYER. **(14**)

YOU ASK QUESTIONS, THAT CLEARLY...

HAVE AN AGENDA-LIKE LEADING, DIGITAL, SUBJECTIVE, OR SELF-DIAGNOSIS QUESTIONS. **15**

YOU WANT TO CONFIRM THAT....

A PROBLEM EXISTS— BUT AREN'T INTERESTED IN WHAT THE PROBLEM IS. **16**)

YOU ASK CONFIRMING QUESTIONS, LIKE....

"CAN YOU AGREE WITH ME THAT____?"

17

YOU QUICKLY MOVE PAST THINGS...

THAT THEY TELL YOU-& HARDLY (IF EVER), DIG DEEPER, FOR MORE. **(18)**

THEY GIVE YOU AN ANSWER....

AND YOU HARDLY (IF EVER), DOUBLE DOWN FOR MORE, OR CLARITY ON WHAT THEY SAID.

19

THEY BRING UP A PROBLEM THEY HAVE...

AND YOU DON'T DEFINE THE LEVEL.

20

YOU GO AFTER THE BUSINESS PROBLEM...

FIRST THING/EARLY IN THE CALL, & THEN YOU STOP AFTER YOU'VE GOT IT.

21

YOU DON'T ASK ROOT CAUSE QUESTIONS.

(22)

THEY TELL YOU ABOUT A PROBLEM THAT...

THEY BELIEVE THEY'RE HAVING— & YOU DON'T ASK QUESTIONS THAT HELP YOU KNOW, THAT IT'S THE RIGHT ONE.

23

YOU TAKE WHATEVER THAT THEY SAY....

AT FACE VALUE— & HAVE NO THOUGHTS ON WHETHER WHAT THEY'RE SAYING, IS CORRECT.

24)

YOU REQUIRE WHAT THEY BELIEVE...

TO KNOW WHAT THE PROBLEM IS – YOU CAN'T DIAGNOSE WHAT'S WRONG, WITHOUT THEIR TAKE.



YOU BRING
"ONBOARDING REPS"...

TO YOUR CALLS—TO TRAIN THEM, ON "HOW TO YOU SELL A BUYER".

(26)

YOU BRING YOUR BOSS TO THE CALL.

27)

WHEN A SOLUTION ENGINEER ATTENDS...

ANY CALL- YOU HAVE NOTHING TO SAY, & COMPLETELY STAY SILENT.

(28)

YOU DON'T FOLLOW-UP FOR.....

INFORMATION THAT YOU NEED— (ABOUT THE PROBLEM)— THAT YOU DIDN'T GET ON THE FIRST CALL.



YOU ONLY FOLLOW-UP WITH THEM FOR....

LOGISTICS TO SET-UP ANOTHER CALL- OR JUST TO CONFIRM NEXT STEPS, IN THE BUYING PROCESS. **30**

YOUR QUESTIONS
DON'T BUILD OFF OF...

ON ANOTHER – OR THE LAST ANSWER, THAT THEY GAVE YOU.

(31)

YOUR QUESTIONS ARE ALWAYS ABOUT....

THE BUYING
PROCESS – YOURS, OR
THEIRS INTERNALLY.

32

YOU ASK THEM TO BRING SOMEONE ELSE...

WITH THE EXCUSE THAT YOU WANT TO "KILL 2 BIRDS, WITH ONE STONE."



YOU DON'T FIND ADDITIONAL THINGS...

ON THE CALLS, LATER DOWN THE ROAD—ONLY ON THE INITIAL DISCOVERY CALL.

(34)

ALL OF THE PROBLEMS
THAT YOU LOOK FOR...

IN DISCOVERY— ARE THE PROBLEMS THAT YOU <u>DIRECTLY</u> SOLVE FOR, AS A VENDOR.

35

EVEN IF THEY'RE TALKING ABOUT....

A BIG PROBLEM— IF IT'S NOT THE ONE YOU SOLVE FOR, YOU NAVIGATE THE CONVERSATION BACK. 36

YOU SAY THAT YOUR ROLE IS TO....

& UNIQUE PROBLEMS"-BUT THEN DON'T ASK OR UNCOVER WHAT THOSE PROBLEMS ARE.



(38)

YOU SAY THAT YOUR ROLE, IS FACILITATOR.

(39)

ON GROUP CALLS, YOU NAVIGATE THE CHAT...

AWAY FROM TOPICS, EVEN IF THEY'RE IMPORTANT— IF THE TOPIC DOESN'T SUIT OR INVOLVE YOU. 40

YOU APPEAR TO BE STEERING THE GROUP...

TO DISCUSS THE THINGS, THAT ARE TO YOUR ADVANTAGE AS A SELLER.





THE ONLY (POTENTIAL) REASON:

WHY A BUYER GIVING THEIR INFO, TO A SELLER.... COULD BE WORTH IT.





HOW YOU CAN SOLVE, THE PROBLEM:

A LITTLE BIT. (WITH TECHNIQUE)



WHAT TECHNIQUES YOU CAN USE.... TO "SOLVE IT". (A LITTLE BIT)

1

TALKING WELL ABOUT A COMPETITOR.

2

EXPLAINING WHY YOU ARE ASKING....

A QUESTION- OR YOUR REASON FOR ASKING IT.... IF THEY SEEM CLOSED OFF, OR LIKE THEY DON'T TRUST YOU.

(3)

GIVING THEM POSSIBLE ANSWERS...

TO THE QUESTIONS
YOU'RE ASKING
THEM— EARLY ON IN
THE CALL, TO SHOW A
LEVEL OF BASIC
UNDERSTANDING.

4

DOWN-SELLING THE BUYER.

WHAT TECHNIQUES YOU CAN USE.... TO "SOLVE IT". (A LITTLE BIT)

5

TELLING THE BUYER THE TRUTH....

WHEN YOU TRULY
DON'T THINK, THAT
THEY NEED TO BUY
SOMETHING, TO SOLVE
THEIR PROBLEM.

6

TELLING THEM THE TRUE DOWNSIDES....

TO USING YOUR
PRODUCTS, OR
SERVICES – BASED ON
WHAT YOU KNOW
ABOUT THEIR SPECIFIC
SITUATION.

7

TELLING THEM THE THINGS THAT THEY'LL..

LIKELY NEED, TO SOLVE THEIR PROBLEM... (IN ADDITION TO YOUR PRODUCTS)—IF THEY DO DECIDE TO MOVE FORWARD WITH YOU. 8

WARNING THEM ABOUT THINGS THEY SHOULD...

LOOK FOR ON THE BACK END- IF THEY DECIDE TO MOVE FORWARD WITH YOU- & WHAT TO DO ABOUT IT, WHEN & IF THEY SEE THAT.



HOW YOU CAN SOLVE, THE PROBLEM:

A LOTTA BIT. (BY SHIFTING THE OUTCOME)



1

FIND AN UNKNOWN DIAGNOSIS (PROG):

A MISSED ROOT
CAUSE, TACTICAL
PROBLEM, IMPACT, OR
OUTCOME... THAT THE
BUYER HAD
PREVIOUSLY MISSED.

(2)

FIND AN MIS-DIAGNOSIS (PROG):

A ROOT CAUSE, TACTICAL/BUSINESS PROBLEM, IMPACT, OR OUTCOME... THAT THE BUYER INCORRECTLY SELF-DIAGNOSED. 3

GIVE INDUSTRY STATS, OR BENCHMARKS...

OF WHAT'S
"NORMAL"-AS YOU'RE
DIAGNOSING, DURING
THE CALL.

4

GIVE A BOILING POINT, OF WHAT TO LOOK FOR:

WHEN SOMETHING IS A PROBLEM, THAT PREVIOUSLY WASN'T, OR CLOSE.

5

TRY TO FIND 2 THINGS
THEY DIDN'T KNOW....

EARLY ON IN THE FIRST CALL— TO SET THE TONE, PACE, & WHAT THEY SHOULD EXPECT FROM YOU, MOVING FORWARD. 6

END THE CALL ON A WHOMPER UNKNOWN.

7

DON'T "NEXT STEPS"
THEM, AT THE END.

U

(8)

FOLLOW-UP WITH INFO THAT WILL HELP THEM...

SOLVE A PROBLEM,
THAT YOU DON'T EVEN
SOLVE FOR, WITH YOUR
PRODUCTS.

9

START WITH A "NON" BUSINESS PROBLEM.

10

BUT DON'T LEAVE THE CALL, WITHOUT IT.

11

WHEN YOU ASK THEM FOR INFO THAT THEY...

DON'T HAVE READILY
AVAILABLE—BE
PATIENT, WHEN
THEY'RE LOOKING IT
UP.

12

FOLLOW-UP ON FINDING MORE INFO...

THAT YOU NEED TO
HELP THEM FURTHER—
THAT YOU DIDN'T GET
ON THE CALL.
(& NOT BUYING-CENTRIC INFO.)

HOW YOU CAN <u>COMPLETELY</u> SOLVE IT..... & WHAT TO DO, TO SOLVE IT. (A LOT \bigcirc)

13

ASK THEM <u>SPECIFIC</u> PROBLEM QUESTIONS. **14**)

REFUSE SUBJECTIVE ANSWERS FROM THEM.

15

ONLY ASK OBJECTIVE QUESTIONS.

(16)

NEVER LET A QUESTION EASILY GO....

UNANSWERED – IT SHOWS YOU (& THEM) DIDN'T REALLY NEED TO KNOW THE ANSWER, TO HELP THEM.

17

IF THEY SEEM A LITTLE LOST OR SUSPICIOUS...

GIVE THEM A "RANGE" WHEN YOU'RE ASKING ABOUT A PROBLEM-OF WHAT THEY'D LIKELY BE SEEING.

(18)

ASK Qs TO <u>THEIR</u> SPECIFIC METRICS. **(19)**

ROLE THE DICE, OF WHAT THEY MIGHT....

BE SEEING – BUT AGAIN, ONLY IF YOU'RE IN THE DISCOVERY DOGHOUSE. 20

ASK QUESTIONS TO AN ADJACENT DIAGNOSIS.

21

DIAGNOSE <u>OTHER</u> PROBLEMS....

THAT THEY'D NEED TO SOLVE IN TANDEM— THAT YOU <u>DON'T</u> DIRECTLY SOLVE FOR. **(22)**

TELL THEM WHAT COULD HAPPEN...

IF THEY <u>DON'T</u> SOLVE THE ADJACENT PROBLEM - WHEN THE PROBLEM IS ONE, YOU <u>DON'T</u> SOLVE FOR. 23

TELL THEM WHEN/IF IT DOESN'T MAKE SENSE..

TO BUY FROM YOU, IF THEY DON'T SOLVE THE OTHER PROBLEM AS WELL- AKA. IT'S NOT WORTH IT TO BUY.

24)

TELL THEM WHEN/IF
THEY NEED TO SOLVE...

ANOTHER PROBLEM
FIRST - BEFORE THEY
THINK ABOUT MOVING
FORWARD WITH YOU.

25

WALK THEM THROUGH WHAT WILL HAPPEN....

IF THEY <u>DON'T</u> SOLVE THE OTHER PROBLEM (YOU DON'T HELP WITH) – OR IF THEY DON'T SOLVE THAT PROBLEM FIRST. **(26)**

TELL THEM WHEN THEY DON'T NEED TO BUY.

27

TELL THEM WHEN YOU THINK THEIR PROBLEM:

ISN'T AS BAD, AS THEY THINK THAT IT IS.

28)

WHEN YOU DON'T KNOW WHY....

THEY WOULD SOLVE THE PROBLEM, THEY SAY THEY WANT TO SOLVE— TELL THEM YOU THINK IT'S NOT WORTH SOLVING.

(29)

WHEN THEY'RE COMPLAINING ABOUT...

YOUR COMPETITORS— DON'T BITE. **(30)**

WHEN THEY BRING UP A COMPETITOR....

FLIP THE
CONVERSATION TOWHAT PROBLEM THEY
WANT TO SOLVE, WITH
EITHER ONE OF YOU.

31

IF THEY MENTION OTHER OPTIONS....

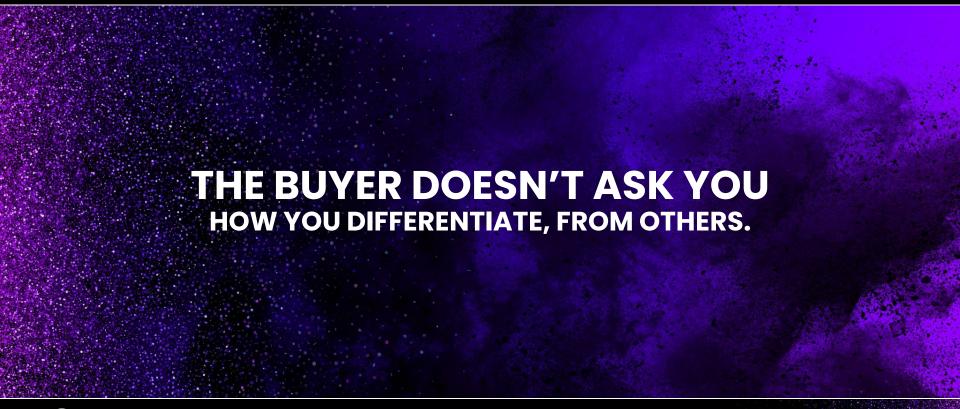
THEY'RE EVALUATING-DON'T BITE. 32

IF YOU <u>HAVE</u> TO ASK QUESTIONS ABOUT...

THE COMPETITOR—
AKA. YOU JUST CAN'T HELP IT..
MAKE SURE THEY'RE VERY OBJECTIVE IN NATURE.



GOOD SIGNS: THAT THEY DON'T SEE YOU, AS A SELLER. (OR SLEAZEBALL)



THEY ARE "TEAMING UP" WITH YOU ON A PLAN AROUND OTHER PROCESSES OR PEOPLE INTERNALLY.









IN SUMMARY...





THE END.

