

DIAGNOSTIC SELLING....



SEASON 4

EPISODE 2

Why Buyers & Reps Lie to Each Other

WHAT THEY LIE ABOUT
(AND HOW TO PREVENT IT)



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AGENDA

ACT I

**WHAT DO BUYERS:
REALLY BELIEVE ABOUT SELLERS?**

ACT II

**WHY DO BUYERS, BELIEVE THOSE THINGS:
& WHAT DO BUYERS DO, BECAUSE OF THOSE BELIEFS?**

ACT III

**SO, WHAT ARE BUYERS:
HOLDING BACK FROM SELLERS, BECAUSE OF THOSE BELIEFS?**



AGENDA

ACT IV

**WHY ARE BUYERS:
HOLDING THAT BACK FROM SELLERS?**

ACT V

**WHY DO BUYERS BELIEVE:
THAT SELLERS ARE “HUNTING” FOR PAIN, DURING DISCOVERY?**

ACT VI

**WHY DO BUYERS:
HOLD BACK PAIN & IMPACT SPECIFICALLY, FROM SELLERS?**

ACT VII

WHAT IS A SELLER'S JOB? (FROM A BUYER'S PERSPECTIVE)
HINT... IT'S NOT TO MAP YOUR PRODUCTS---> TO THEIR PAIN & PROBLEMS.

AGENDA

ACT VIII

**HOW DOES “PAIN SELLING”:
AFFECT A BUYER PSYCHOLOGICALLY, IN THE SALES CYCLE?**

ACT IX

**THE ULTIMATE (& FAIR) REASON:
WHY YOUR BUYERS HOLD BACK.**

ACT X

**HOW A BUYER CAN TELL: A SELLER ISN'T TRYING TO HELP THEM.
AKA.... YOU'RE NOT TRYING TO HELP SOLVE THEIR PROBLEM.**



AGENDA

ACT XI

THE ONLY (POTENTIAL) REASON:

WHY A BUYER GIVING THEIR INFORMATION, TO A SELLER.... COULD BE WORTH IT.

ACT XII

HOW YOU CAN SOLVE, THE PROBLEM:

A LITTLE BIT. (WITH TECHNIQUE)

ACT XIII

HOW YOU CAN SOLVE, THE PROBLEM:

A LOTTA BIT. (BY SHIFTING YOUR OUTCOME)



1

WHAT DO BUYERS:
REALLY BELIEVE ABOUT SELLERS?



**WHEN YOU THINK
OF A "TYPICAL SELLER"**



WHAT COMES TO MIND?



2

**WHY DO BUYERS BELIEVE
THOSE THINGS:**

& WHAT DO BUYERS DO....

BECAUSE THEY BELIEVE THOSE THINGS?



**SO, WHY DON'T BUYERS
TRUST SELLERS?**



**IT ALL COMES DOWN
TO THEIR GOALS.**



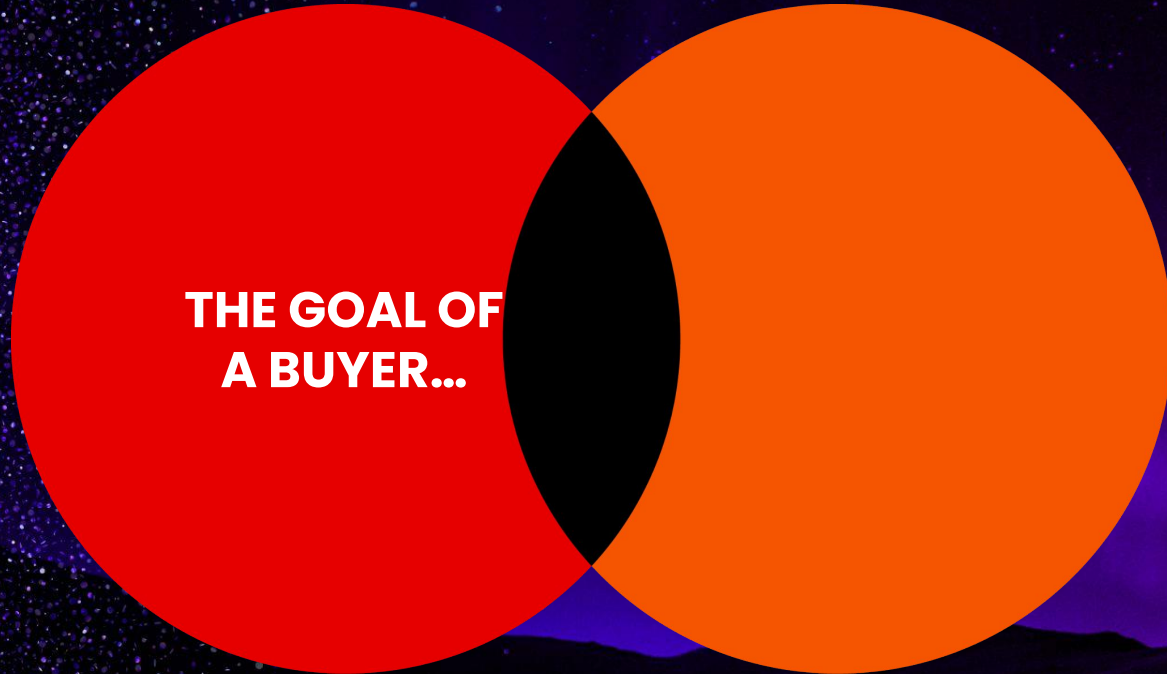
THE GOAL

OF A BUYER

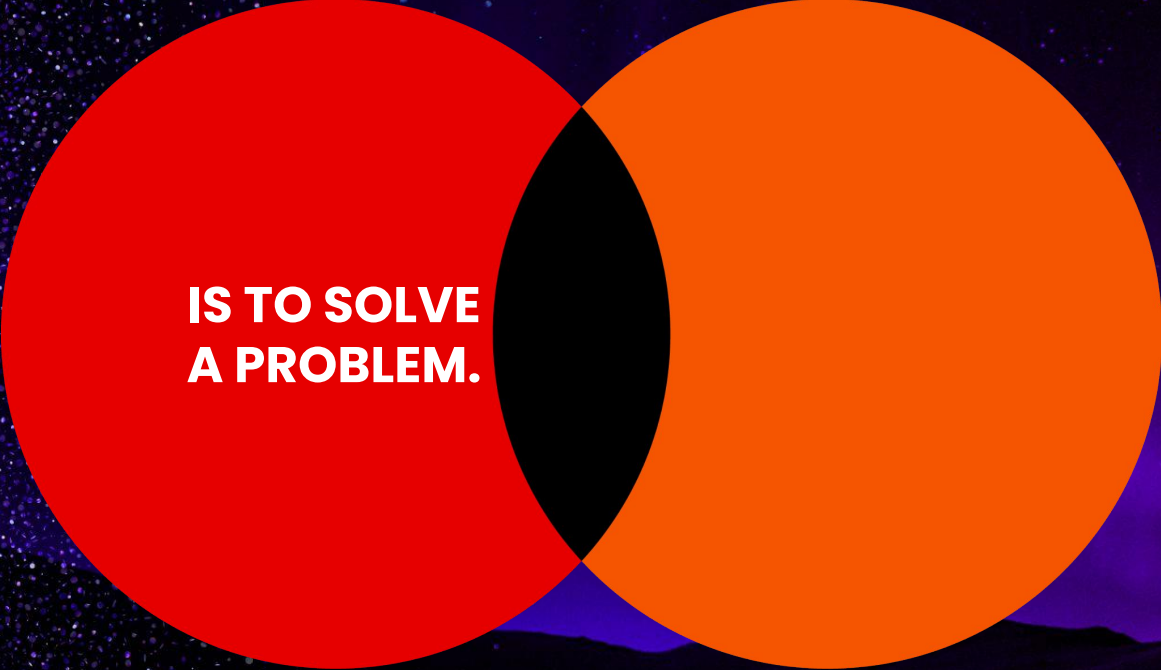
WHEN BUYING SOMETHING



THE GOALS OF A BUYER.... WHEN THEY'RE BUYING SOMETHING.



THE GOAL OF A BUYER.... WHEN THEY'RE BUYING SOMETHING.



**IS TO SOLVE
A PROBLEM.**



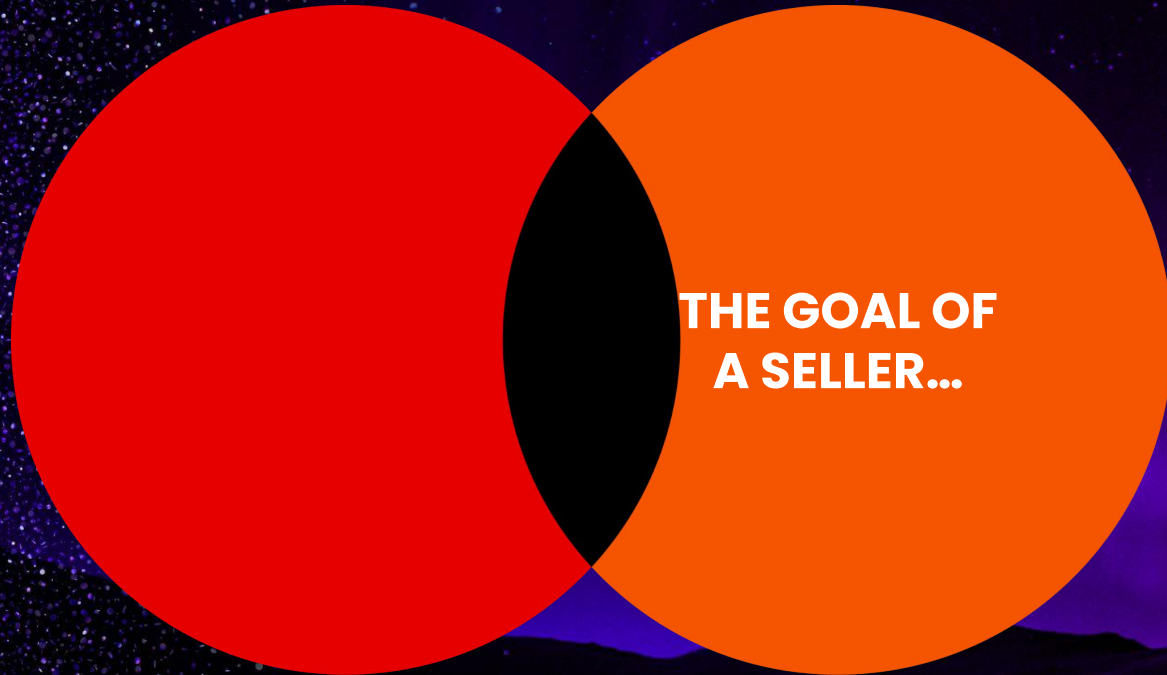
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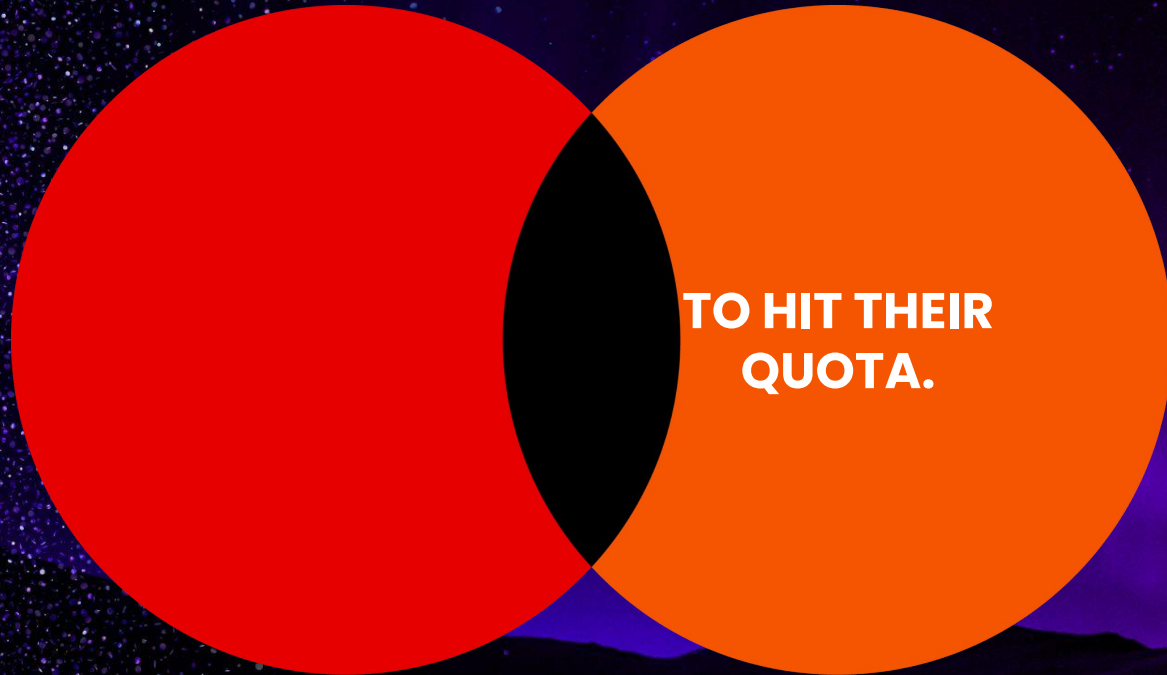
WHEN SELLING SOMETHING



THE GOALS OF A SELLER.... WHEN THEY'RE SELLING SOMETHING.



THE GOALS OF A SELLER.... WHEN THEY'RE SELLING SOMETHING.



SO....
WHAT'S THE PROBLEM?



THE BUYER

WHAT **THE BUYER WANTS**
WHEN THEY'RE BUYING SOMETHING

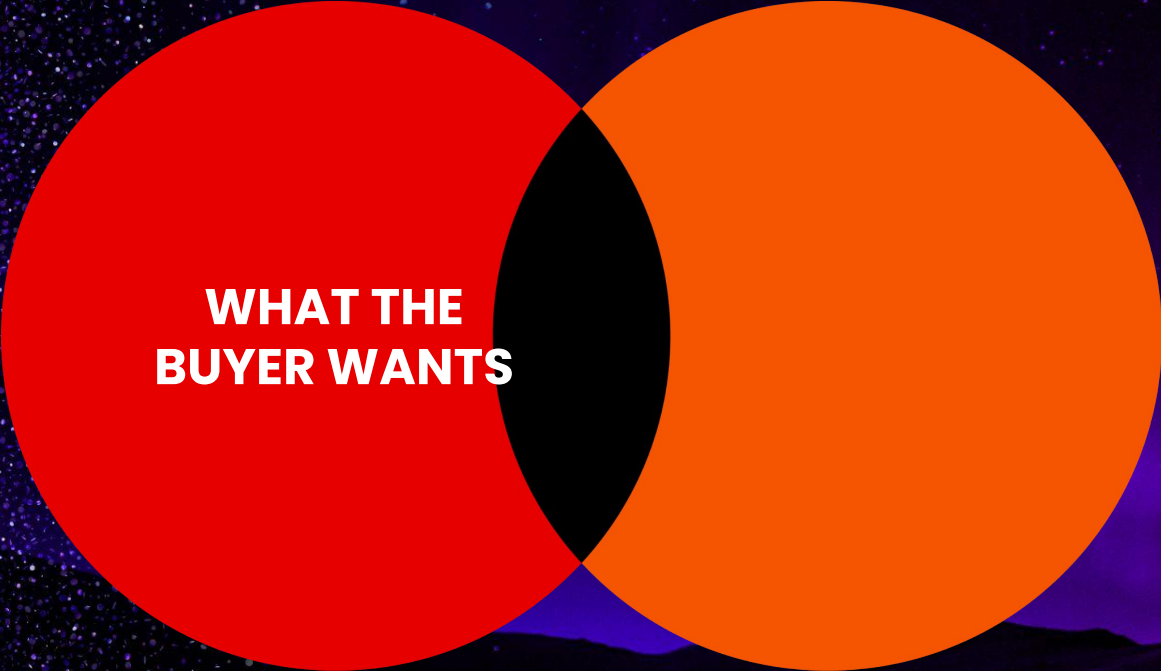


**WHAT THE BUYER
IS ULTIMATELY AFRAID OF.**

**THAT THEY WON'T
BE ABLE TO SOLVE
THE PROBLEM.**



WHAT THE BUYER WANTS BECAUSE OF THAT FEAR.



WHAT THE
BUYER WANTS



WHAT DOES **A BUYER WANT** WHEN THEY'RE TRYING **TO SOLVE A PROBLEM** .

1

**THEY WANT TO BUY,
THE FEWEST....**

**AMOUNT OF
PRODUCTS POSSIBLE,
TO SOLVE THEIR
PROBLEM.**

2

**THEY WANT TO BUY,
AT THE LOWEST...**

**PRICE POSSIBLE, IN
ORDER TO SOLVE THEIR
PROBLEM.**

3

**THEY WANT TO BUY,
AT A LOWER.....**

**PRICE POINT, THAN
OTHERS BUYING THE
SAME THING.**

4

**THEY WANT TO BUY,
WITH THE FEWEST....**

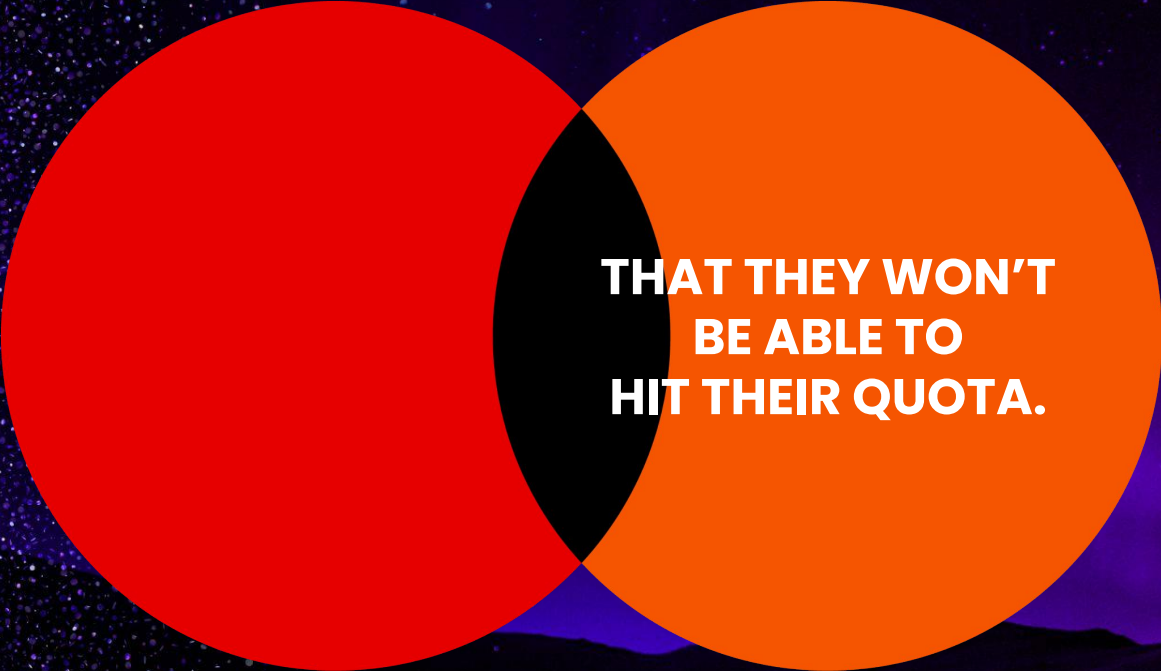
**AMOUNT OF PEOPLE
KNOWING, IN CASE
THEY MAKE A MISTAKE.**

THE SELLER

WHAT **THE SELLER WANTS**
WHEN THEY'RE SELLING SOMETHING



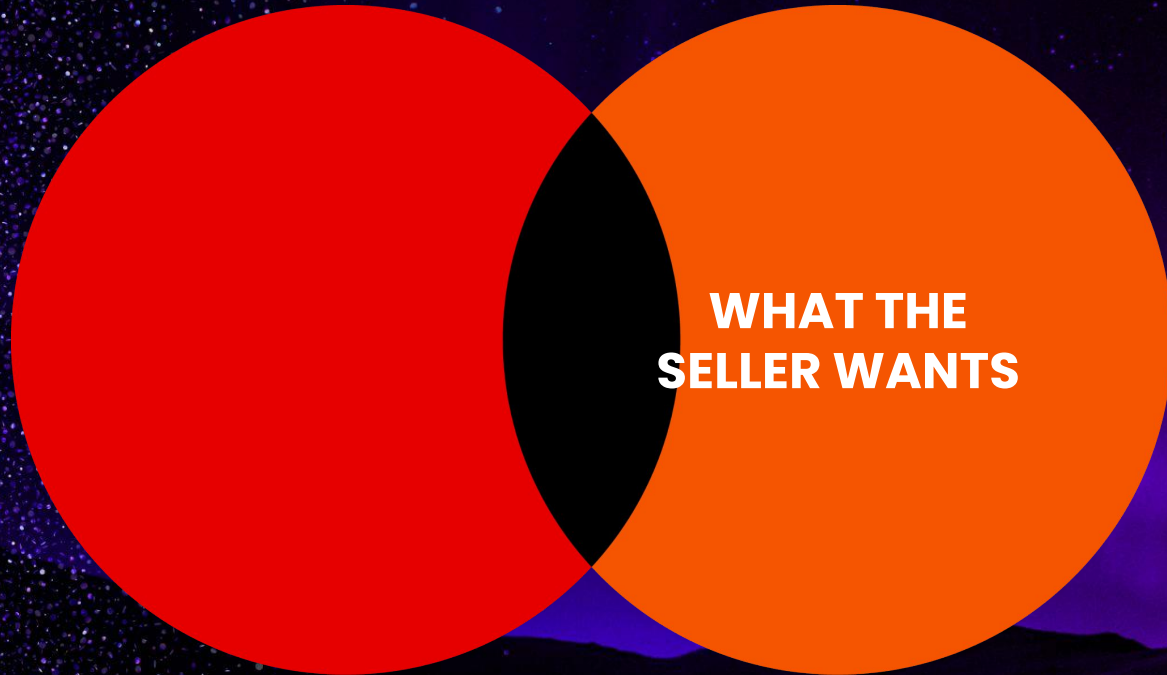
**WHAT THE SELLER
IS ULTIMATELY AFRAID OF.**



**THAT THEY WON'T
BE ABLE TO
HIT THEIR QUOTA.**



WHAT THE SELLER WANTS BECAUSE OF THAT FEAR.



WHAT DOES **A SELLER WANT** WHEN THEY'RE TRYING **TO HIT THEIR QUOTA** .

1

**THEY WANT TO SELL,
THE MOST....**

**PRODUCTS POSSIBLE,
IN ORDER TO HIT THEIR
QUOTA.**

2

**THEY WANT TO SELL
THEM, FOR THE ...**

**HIGHEST TICKET PRICE
POSSIBLE, IN ORDER TO
HIT THEIR QUOTA.**

3

**THEY WANT TO SELL
THEM, AT A HIGHER....**

**PRICE POINT, THAN
OTHERS SELLING THE
SAME THING TO
OTHERS.**

4

**THEY WANT TO SELL,
WITH THE MOST....**

**AMOUNT OF PEOPLE
KNOWING, SO THEY
CAN GET HAVE MORE
LEVERAGE TO CLOSE
THE DEAL.**

SO, UNFORTUNATELY...



WHAT THE BUYER WANTS WHILE BUYING SOMETHING.

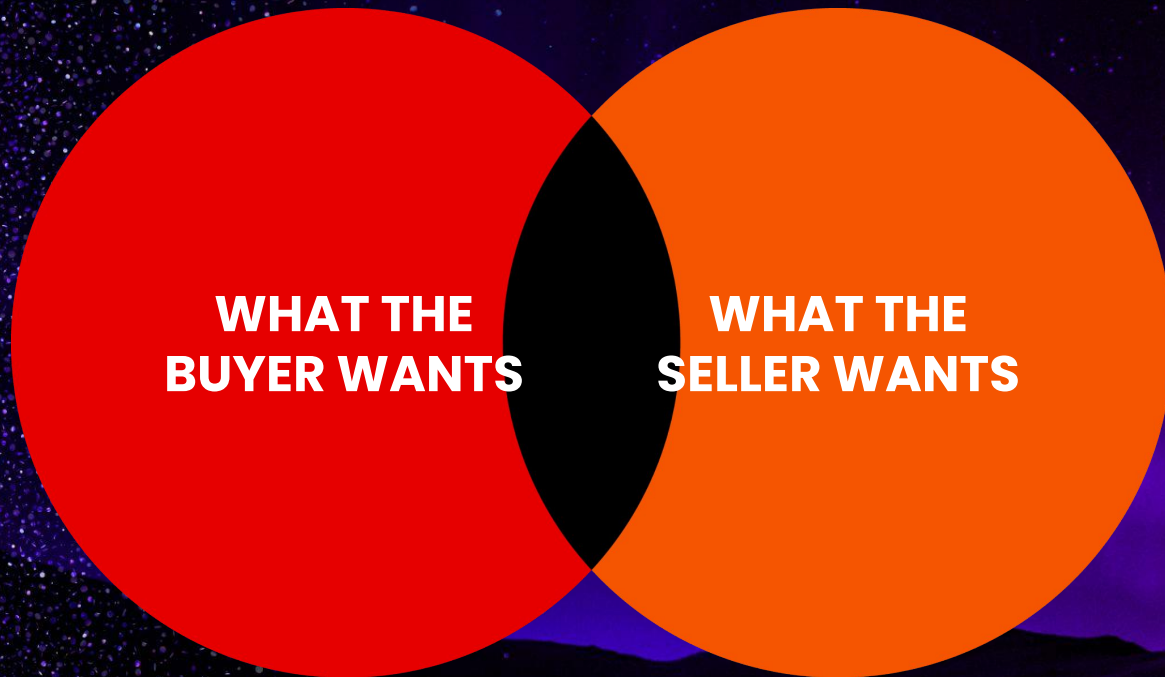
-
- THE FEWER, THE PRODUCTS.....
 - THE LOWER, THE PRICE.....
 - THE FEWER, THAT KNOW.....
 - THE LOWER, THE (COMP) \$\$....

THE BETTER.

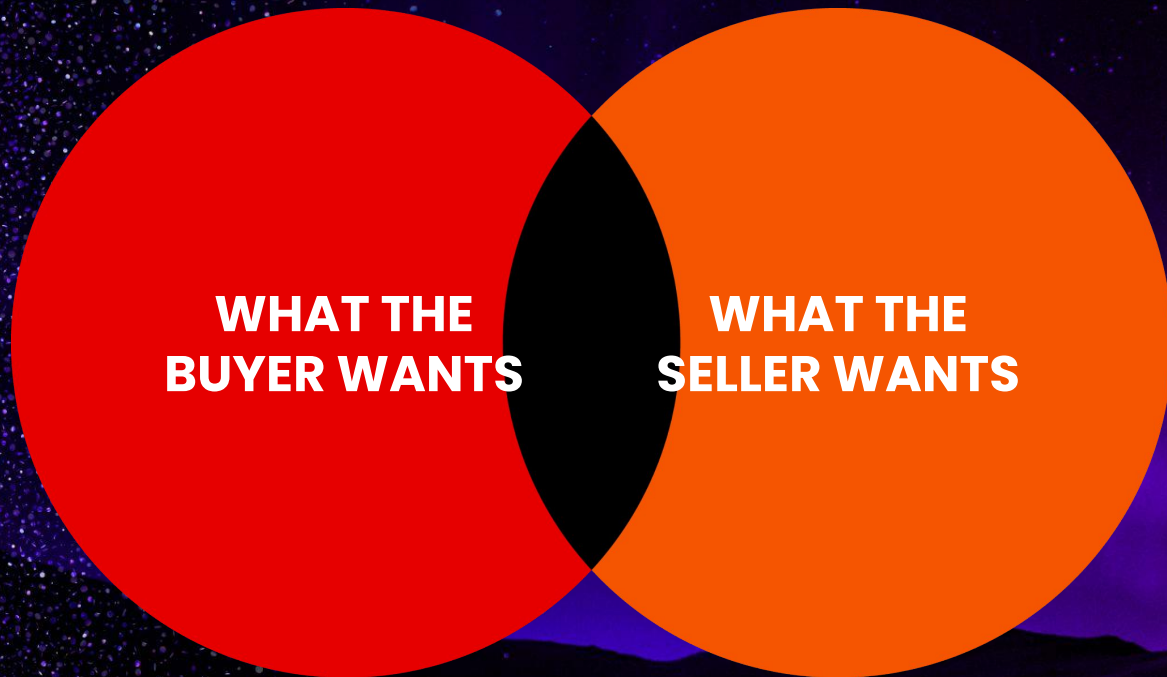
WHAT THE SELLER WANTS WHILE SELLING SOMETHING.



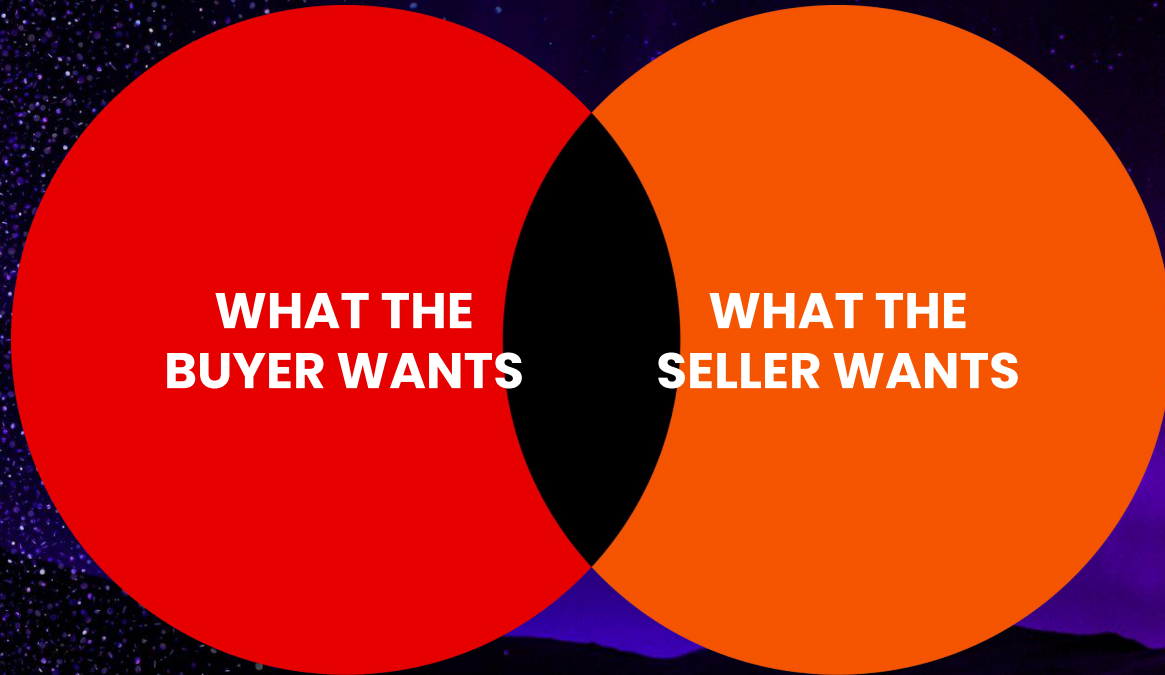
ARE COMPLETELY...
MUTUALLY EXCLUSIVE .



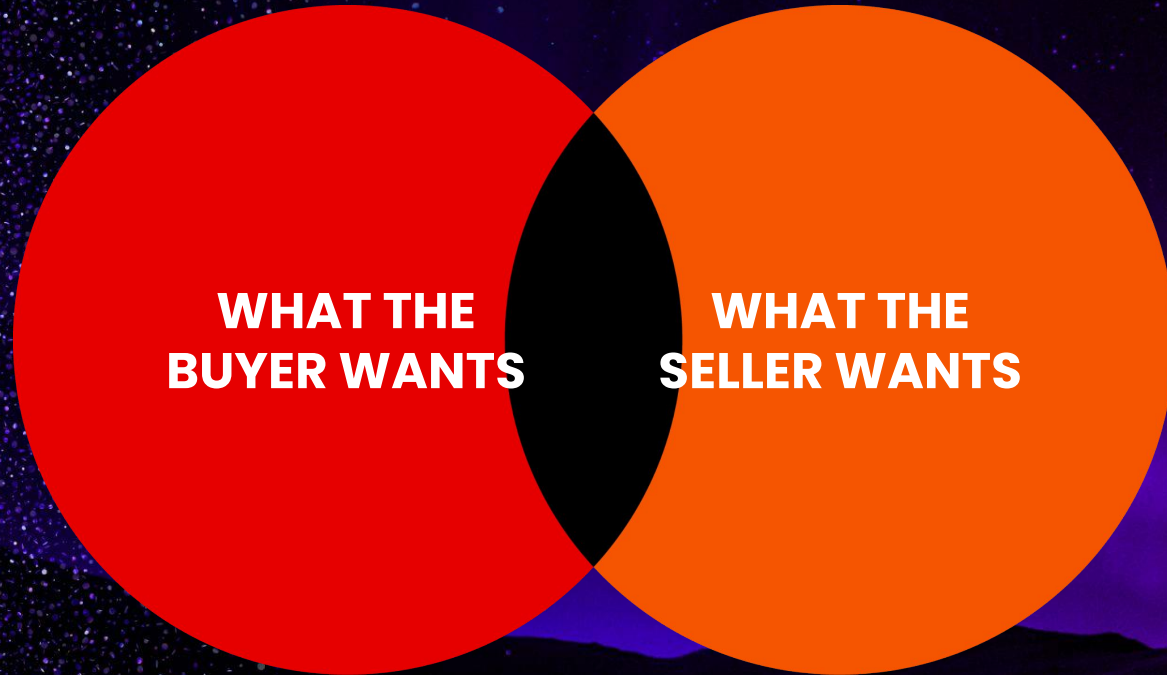
**SO, BECAUSE THEIR GOALS ...
AREN'T THE SAME .**



AND THEIR AGENDAS ... AREN'T THE SAME .



AND WHAT THEY WANT IS...
MUTUALLY EXCLUSIVE .



**THEY JUST DON'T
TRUST EACH OTHER.**



**& THEY SHOULDN'T
REALLY TRUST EACH OTHER.**



TRUST DEFINED..... & THE 3 COMPONENTS OF IT.

1

YOU HAVE TO TRUST...

**THAT THEY'RE
TELLING THE TRUTH.**

2

YOU HAVE TO TRUST...

IN THEIR AGENDA.

3

YOU HAVE TO TRUST...

IN THEIR ABILITY.



MOST SELLERS....

DON'T GET PASSED #2.

1

**YOU HAVE TO TRUST...
THAT THEY'RE
TELLING THE TRUTH.**

2

**YOU HAVE TO TRUST...
IN THEIR AGENDA.**

3

**YOU HAVE TO TRUST...
IN THEIR ABILITY.**



AND BECAUSE OF THE SELLER'S AGENDA.... THEY DON'T GET PASSED #1, EITHER.

1

**YOU HAVE TO TRUST...
THAT THEY'RE
TELLING THE TRUTH.**

2

**YOU HAVE TO TRUST...
IN THEIR AGENDA.**

3

**YOU HAVE TO TRUST...
IN THEIR ABILITY.**



**& BECAUSE
THEIR AGENDAS ARE DIFFERENT....**



BOTH OF THEM...



**HOLD THINGS BACK
FROM ONE ANOTHER**



3

**SO, WHAT ARE BUYERS:
*HOLDING BACK FROM SELLERS?***



WHAT ARE BUYERS.... REALLY HOLDING BACK FROM YOU?

1

THEIR BUDGET.

2

THEIR TIMELINE.

3

**THEIR "DECISION
MAKERS".**

4

**THEIR BUYING
PROCESS INTERNALLY.**



WHAT ARE BUYERS.... REALLY HOLDING BACK FROM YOU?

5

THEIR "PAIN".

6

THE "IMPACT", IF THEY
DON'T BUY/SOLVE.

7

WHO ELSE THEY'RE
EVALUATING.

8

COMPETITORS THEY'RE
USING NOW:

HOW IT'S GOING,
\$\$ THEY'RE PAYING,
AND
PROBLEMS THEY'RE
HAVING WITH THEM.



4

**WHY ARE BUYERS:
*HOLDING THAT BACK FROM SELLERS,
& WHAT EXACTLY ARE THEY AFRAID OF?***



WHY **ARE BUYERS** HOLDING THAT BACK FROM YOU?

1

IT'S EMBARRASSING.

2

**YOU MIGHT TELL THEIR
BOSS.**

3

**YOU MIGHT TELL THEIR
COMPETITOR.**

4

**THEY DON'T KNOW
WHAT YOU'LL DO....**

**WITH THE
INFORMATION.**



WHY ARE BUYERS.... REALLY HOLDING BACK FROM YOU?

5

**THEY DON'T KNOW
WHY YOU EVEN....**

**NEED THE
INFORMATION– TO BE
ABLE TO SELL THEM
SOMETHING.**

6

**IT GIVES YOU
LEVERAGE....**

**TO SEND THEM
FOLLOW-UP EMAILS.**

7

**IT GIVES YOU
LEVERAGE....**

**TO HOLD YOUR PRICE,
IN NEGOTIATION.**

8

**BECAUSE IT'S A
"WAR FOR POWER".**



5

**WHY BUYERS BELIEVE:
THAT SELLERS ARE "HUNTING"
*FOR PAIN & IMPACT, IN DISCOVERY.***



WHY DO BUYERS BELIEVE YOU'RE AFTER, FINDING THEIR PAIN ?

1

SO YOU CAN "MAP",
THEIR PAIN....

TO YOUR PRODUCTS
AND FEATURES- &
TO JUSTIFY THAT
THEY SHOULD BUY,
FROM YOU.

2

TO BE ABLE TO SELL
MORE EFFECTIVELY...

AGAINST YOUR
COMPETITORS.

3

SO YOU CAN REMIND
THEM....

OF WHAT HAPPENS IF
THEY DON'T MOVE
FORWARD-
IF THEY'RE NOT
RESPONDING.

4

SO YOU CAN JUSTIFY,
THE ROI OF BUYING.

WHY DO BUYERS BELIEVE YOU'RE AFTER, FINDING THEIR PAIN ?

5

SO YOU CAN JUSTIFY
&/OR ATTRIBUTE...

RANDOM ROI, THAT'S
NOT RELATED TO THEIR
PROBLEM- DOESN'T
HELP THEM- &/OR
SOMETHING THAT
YOU REALLY CAUSED.

6

SO YOU CAN JUSTIFY,
AFTER THEY BUY....

OF WHY YOU'RE NOT
THE REASON THEY
WEREN'T ABLE TO
SOLVE THEIR PROBLEM
- & WHAT THEY DID
THAT CAUSED IT.

7

SO YOU HAVE
FOLLOW-UP FODDER.

8

SO YOU CAN SELL YOUR
TEAM INTERNALLY....

THAT THEY'RE "GOING
TO CLOSE THIS
QUARTER".

WHY DO **BUYERS BELIEVE** YOU'RE AFTER, **FINDING THEIR PAIN** ?

9

**SO YOU CAN PRESSURE
THEM.**

10

**SO YOU CAN LOCK
THEM INTO A TIMELINE.**

11

**SO YOU CAN HOLD
THEM TO NEXT STEPS.**

12

**SO YOU CAN BUILD A
MUTUAL ACTION PLAN.**

WHY DO BUYERS BELIEVE YOU'RE AFTER, FINDING THEIR PAIN ?

13

SO YOU CAN LAY ON
THE GUILT...

IF THEY AREN'T
HOLDING UP "THEIR
END OF THE BARGAIN",
IN THE MUTUAL
ACTION PLAN.

14

SO YOU CAN HOLD
YOUR TOP PRICING.

15

SO YOU DON'T HAVE
TO GIVE THEM....

ANY KIND OF
DISCOUNT, IN
NEGOTIATION.

16

SO THERE'S NO
JUSTIFICATION TO...

GIVE THEM, ANY
BONUS TO CLOSE.

6

WHY DO BUYERS:
HOLD BACK PAIN & IMPACT SPECIFICALLY,
FROM SELLERS DURING DISCOVERY?



WHY A BUYER SHOULD HOLD THAT BACK.....

PREVIOUSLY STATED .

1

**THEN YOU CAN'T
HOLD YOUR PRICING.**

2

**THEN YOU CAN'T HURT
THEM WITH THE INFO.**

3

**THEN YOU DON'T HAVE
FOLLOW-UP FODDER.**

4

**THERE'S NO UPSIDE TO
HAND IT OVER TO YOU.**



WHY IT'S IN **THE BUYER'S BEST INTEREST** TO HOLD BACK **THE IMPACT & PAIN** .

5

**YOU CAN'T USE IT TO
MANIPULATE THEM.**

6

**IF THEY'RE GOING TO
MAKE A MISTAKE...**

**THEY WANT TO SPEND
AS LITTLE AS POSSIBLE
SO THEY HAVE \$\$ LEFT
OVER, TO TRY AGAIN.**

7

**IF IT'S A MISTAKE, BUT
THE PRICE IS LOW....**

**THEY CAN JUSTIFY IT
AS A "WIN" TO
OTHERS- BECAUSE
THEY SAVED \$\$ FROM
WHAT THEY WERE
PREVIOUSLY PAYING.**

8

**IF IT'S A MISTAKE, THEN
AT LEAST....**

**THEY CAN SAY IT WAS A
CHEAP ONE.**

WHY IT'S IN **THE BUYER'S BEST INTEREST** TO HOLD BACK **THE IMPACT & PAIN** .

9

**IF YOU KNOW IT
IMPACTS OTHERS....**

**THEY CAN REACH
OUT TO & INVOLVE
OTHERS IN THE
ORG.....**

10

**IF IT'S A MISTAKE, THE
LESS PEOPLE....**

**THAT KNOW THAT
THEY MADE A
MISTAKE- THE BETTER.**

11

**THEIR INTERNAL
CREDIBILITY....**

**WILL TAKE LESS OF A
HIT, THE FEWER PEOPLE
THAT KNOW.**

7

WHAT IS THE SELLER'S JOB? (FROM THE BUYER'S VIEW)

HINT...

*IT'S NOT TO MAP YOUR PRODUCTS----->
TO THEIR **PAIN** OR **PROBLEMS**.*



WHY YOUR JOB (FROM THE BUYER'S VIEW).... IS NOT TO MAP THEIR PAIN—> YOUR PRODUCTS/FEATURES.

1

BECAUSE THEY COULD
DO THAT THEMSELVES.

2

THAT MAKES THEM
FEEL "GASLIT"....

BECAUSE THEY HAD TO
RESEARCH, BECAUSE
YOU DIDN'T.

3

BECAUSE YOU'RE LESS
QUALIFIED THAN THEM:

TO DO THAT, BECAUSE
THEY KNOW MORE
ABOUT THEIR ROLE— SO
THEY SHOULD JUST DO
THAT THEMSELF.

4

BECAUSE YOU'RE LESS
QUALIFIED THAN THEM:

TO DO THAT, BECAUSE
THEY KNOW MORE
ABOUT THEIR INTERNAL
PROCESS— SO THEY
SHOULD JUST DO THAT
THEMSELF.



WHY YOUR JOB (FROM THE BUYER'S VIEW).... IS NOT TO MAP THEIR PAIN—> YOUR PRODUCTS/FEATURES.

5

BECAUSE YOU'RE LESS
QUALIFIED THAN THEM:

TO DO THAT— BECAUSE
THEY KNOW MORE
ABOUT HOW TO SOLVE
THE PROBLEM— SO
THEY SHOULD JUST DO
THAT THEMSELF.

6

BECAUSE YOU'RE LESS
QUALIFIED THAN THEM:

TO DO THAT, BECAUSE
THEY EVEN KNOW
MORE ABOUT YOUR
FEATURES— SO THEY
SHOULD JUST DO THAT
THEMSELF.

7

BECAUSE YOU'RE LESS
QUALIFIED THAN THEM:

TO DO THAT, BECAUSE
THEY KNOW MORE
ABOUT YOUR
COMPETITORS— SO
THEY SHOULD JUST DO
THAT THEMSELF.

8

YOU DON'T HAVE THE
CREDIBILITY TO DO THAT.



WHY YOUR JOB (FROM THE BUYER'S VIEW).... IS NOT TO MAP THEIR PAIN—> YOUR PRODUCTS/FEATURES.

9

IT'S UPSETTING FOR
THEM, BECAUSE...

YOU'RE TREATING
THEM LIKE A KID— BY
GATEKEEPING INFO &
PRICING.

(BECAUSE YOU THINK "YOU
KNOW BETTER".)

10

IT'S UPSETTING FOR
THEM, BECAUSE....

THEY WANTED YOU TO
LEARN THEIR ROLE, TO
HELP THEM— BUT THEY
HAD TO RESEARCH
INSTEAD, BECAUSE
YOU DIDN'T.

11

& IT'S UPSETTING FOR
THEM, BECAUSE....

AFTER THEY HAD TO
DO ALL OF THE
RESEARCH— YOU'RE
TRYING TO MAKE
THEM "RUN THEIR
DECISIONS BY YOU."

12

IN THEIR EXPERIENCE,
WITH SELLERS....

THEY NEVER EVEN MAP
THEIR PAIN & IMPACT
—-> TO THE PRODUCTS
THEY SHOULD USE,
ANYWAY.



WHY YOUR JOB (FROM THE BUYER'S VIEW).... IS NOT TO MAP THEIR PAIN—> YOUR PRODUCTS/FEATURES.

13

IN THEIR EXPERIENCE,
WITH SELLERS....

THEY'RE LEFT ALONE TO
SOLVE THEIR PROBLEM
ANYWAYS. (EVEN IF
THEY DO TELL YOU
THEIR PAIN & IMPACT)

14

IN THEIR EXPERIENCE,
WITH SELLERS....

EVEN IF THEY DO TELL
YOU WHAT THEY'RE
TRYING TO SOLVE—>
YOU DON'T RELAY
THAT TO CX, AFTER
THEY BUY.

15

IN THEIR EXPERIENCE,
WITH SELLERS....

SELLERS SIMPLY DON'T
KNOW ENOUGH, TO BE
ABLE TO HELP THEM—
& THEY KNOW THAT.
(*& THE STATS CONFIRM THAT
THEY KNOW THAT.*)

16

IN THEIR EXPERIENCE,
WITH BDRs & SELLERS...

THEY ALREADY HAD TO
REPEAT THEMSELVES
WITH YOU & THE BDR—
SO THEY THINK THAT
THEY'LL JUST HAVE TO
DO THAT AGAIN.

8

**IF A BUYER,
TELLS YOU THEIR PAIN:
*HOW DOES IT HIT THEM, PSYCHOLOGY WISE?***



IF A BUYER TELLS YOU THEIR PAIN..... HOW DOES IT HIT THEM, **PSYCHOLOGY WISE** ?

1

**THEY FEEL EVEN MORE
EMBARRASSED.**

2

**YOU LOOK LIKE A
"KNOW IT ALL".**

3

**THEY FEEL A BIT
PLACATED.**

4

**THEY FEEL LIKE A
LOSER, IF YOU TELL....**

**THEIR "STORY" – OR
MAKE THEM A CASE
STUDY.**

IF A BUYER TELLS YOU THEIR PAIN..... HOW DOES IT HIT THEM, **PSYCHOLOGY WISE** ?

5

IT FEELS GREAT TO BE
"THE HELPER"

& FEELS AWFUL, TO BE
"THE HELPED".

6

MAKES THEM FEEL AT
ODDS WITH YOU...

BECAUSE YOU'RE IN
THE AUTHORITY ROLE—
WHO "HAS IT ALL
TOGETHER".

7

THEY'RE THE "VILLAIN",
IN THE STORY.

8

"TELLING YOUR DOCTOR
THE TRUTH...."

IF A BUYER TELLS YOU THEIR PAIN..... HOW DOES IT HIT THEM, **PSYCHOLOGY WISE** ?

9

**YOU'RE GATHERING
THE STORY....**

**& RELISHING IN IT– OF
THE STORY OF THEM
BEING UNSUCCESSFUL,
IN THEIR ROLE.**

10

**THEIR JOB IS TO MAKE
GOOD DECISIONS....**

**& YOU'RE GATHERING
ALL OF THE EVIDENCE,
OF HOW THEY DIDN'T.**

11

**IF THE PROBLEM IS AN
INHERITED ONE...**

**THEY DON'T WANT TO
RISK SOLVING FOR IT–
BECAUSE THEY COULD
GO FROM THE ROLE OF
THE SPOTLESS HERO....
TO THE BLAMED.**

12

**IF YOU'RE ACTIVELY
HUNTING FOR PAIN....**

**THEY FEEL LIKE YOU'RE
PLAYING A GAME WITH
THEM.**

IF A BUYER TELLS YOU THEIR PAIN..... HOW DOES IT HIT THEM, **PSYCHOLOGY WISE** ?

13

THEN THEY FEEL LIKE IF
THEY DO BUY....

FROM YOU– THEN
THEY'RE THE ONE
"CHUMP" THAT YOUR
TRICKS, ACTUALLY
WORKED ON.

14

IF YOU'RE PLAYING A
GAME IN SELLING....

EVEN IF IT'S A GOOD
DECISION– THEY FEEL
LIKE IF THEY BUY...
YOU "WIN"....
& THEY "LOSE".

15

IF YOU'RE PLAYING A
GAME IN SELLING...

BECAUSE THEY KNOW
YOU'RE JUST AFTER
THEIR PAIN FOR YOUR
REASONS– WHICH
MEANS YOU'RE NOT
ON "THEIR TEAM".

16

IF YOU'RE NOT ON
"THEIR TEAM"

THEY WON'T SHARE A
LOT OF NECESSARY
INFO FROM YOU– &
NEVER BE FULLY OPEN
WITH YOU.

9

**THE ULTIMATE
(& FAIR) REASON:
*WHY YOUR BUYERS HOLD BACK.***



ULTIMATELY...



**THEY HOLD BACK
ALL OF THEIR INFORMATION....**



**AND THEY SHOULD
HOLD BACK THEIR INFORMATION....**



**BECAUSE EVEN IF THEY DO
TELL YOU ALL OF THAT INFORMATION....**



**THERE'S JUST NOTHING IN IT—
FOR THEM.**



10

**HOW A BUYER CAN TELL:
A SELLER ISN'T TRYING
TO HELP THEM.**

AKA....

***YOU'RE NOT TRYING TO
HELP SOLVE THEIR PROBLEM.***



HOW YOUR **BUYER CAN TELL** THAT YOU'RE NOT AFTER SOLVING THEIR PROBLEM.

1

THEY GET QUALIFIED,
BY A BDR, FIRST THING.

2

YOU CLEARLY HAVEN'T
LISTENED TO THE CALL:

WITH THE BDR, THAT
THEY ALREADY HAD.

3

YOU CLEARLY HAVEN'T
LOOKED THEM UP...

OR DONE ANY
"RESEARCH" ON THEM.

4

YOU AREN'T TAKING
NOTES.



HOW YOUR **BUYER CAN TELL** THAT YOU'RE NOT AFTER SOLVING THEIR PROBLEM.

5

**YOU DON'T EVEN
KNOW...**

**THE TYPICAL METRICS
THAT THEIR PERSONA
IS MEASURED ON.**

6

**YOU GIVE THEM
"PROBLEM PROFILES":**

**AND ASK THEM IF ONE
OF THEM "RINGS A
BELL".**

7

**YOU TRY TO BRACKET
THEM.**

8

**IF THEY SAY THEY'RE IN
A BRACKET...**

**YOU DON'T DOUBLE
DOWN, ON WHERE THEY
ARE, IN SPECIFIC.**



HOW YOUR **BUYER CAN TELL** THAT YOU'RE NOT AFTER SOLVING THEIR PROBLEM.

9

**YOU GO ON MICRO
RANTS, ON EACH BIT.**

10

**YOU INTERRUPT THEM,
WHEN THEY GIVE....**

**YOU ANSWERS– WITH
CUSTOMER STORIES,
ABOUT HOW MUCH
YOU'VE HELPED
“PEOPLE LIKE THEM”.**

11

**YOU CLEARLY HAVE A
CHECKLIST OF...**

**QUESTIONS– THAT
YOU ASK EVERY
PERSON ON A CALL.**

12

**YOU ASK GENERIC
QUESTIONS, LIKE....**

**“WHAT ARE YOUR TOP
PRIORITIES, THAT
YOU'RE CURRENTLY
FOCUSED ON?”**

HOW YOUR **BUYER CAN TELL** THAT YOU'RE NOT AFTER SOLVING THEIR PROBLEM.

13

**YOU DON'T KNOW
WHAT THE POSSIBLE....**

**ANSWERS MIGHT BE-
TO THE QUESTIONS
THAT YOU ASK THE
BUYER.**

14

**YOU ASK QUESTIONS,
THAT CLEARLY...**

**HAVE AN AGENDA-
LIKE LEADING, DIGITAL,
SUBJECTIVE, OR
SELF-DIAGNOSIS
QUESTIONS.**

15

**YOU WANT TO
CONFIRM THAT....**

**A PROBLEM EXISTS-
BUT AREN'T
INTERESTED IN WHAT
THE PROBLEM IS.**

16

**YOU ASK CONFIRMING
QUESTIONS, LIKE....**

**"CAN YOU AGREE WITH
ME THAT ____?"**

HOW YOUR **BUYER CAN TELL** THAT YOU'RE NOT AFTER SOLVING THEIR PROBLEM.

17

**YOU QUICKLY MOVE
PAST THINGS...**

**THAT THEY TELL YOU—
& HARDLY (IF EVER),
DIG DEEPER, FOR MORE.**

18

**THEY GIVE YOU AN
ANSWER....**

**AND YOU HARDLY (IF
EVER), DOUBLE DOWN
FOR MORE, OR
CLARITY ON WHAT
THEY SAID.**

19

**THEY BRING UP A
PROBLEM THEY HAVE...**

**AND YOU DON'T
DEFINE THE LEVEL.**

20

**YOU GO AFTER THE
BUSINESS PROBLEM...**

**FIRST THING/EARLY IN
THE CALL, & THEN YOU
STOP AFTER YOU'VE
GOT IT.**

HOW YOUR **BUYER CAN TELL** THAT YOU'RE NOT AFTER SOLVING THEIR PROBLEM.

21

YOU DON'T ASK ROOT
CAUSE QUESTIONS.

22

THEY TELL YOU ABOUT
A PROBLEM THAT...

THEY BELIEVE THEY'RE
HAVING– & YOU
DON'T ASK QUESTIONS
THAT HELP YOU
KNOW, THAT IT'S THE
RIGHT ONE.

23

YOU TAKE WHATEVER
THAT THEY SAY....

AT FACE VALUE– &
HAVE NO THOUGHTS
ON WHETHER WHAT
THEY'RE SAYING, IS
CORRECT.

24

YOU REQUIRE WHAT
THEY BELIEVE...

TO KNOW WHAT THE
PROBLEM IS– YOU
CAN'T DIAGNOSE
WHAT'S WRONG,
WITHOUT THEIR TAKE.

HOW YOUR **BUYER CAN TELL** THAT YOU'RE NOT AFTER SOLVING THEIR PROBLEM.

25

**YOU BRING
"ONBOARDING REPS" ..**

**TO YOUR CALLS- TO
TRAIN THEM, ON "HOW
TO YOU SELL A BUYER".**

26

**YOU BRING YOUR
BOSS TO THE CALL.**

27

**WHEN A SOLUTION
ENGINEER ATTENDS...**

**ANY CALL- YOU HAVE
NOTHING TO SAY, &
COMPLETELY STAY
SILENT.**

28

**YOU DON'T
FOLLOW-UP FOR.....**

**INFORMATION THAT
YOU NEED- (ABOUT
THE PROBLEM)- THAT
YOU DIDN'T GET ON
THE FIRST CALL.**

HOW YOUR **BUYER CAN TELL** THAT YOU'RE **NOT** AFTER SOLVING THEIR PROBLEM.

29

**YOU ONLY FOLLOW-UP
WITH THEM FOR....**

**LOGISTICS TO SET-UP
ANOTHER CALL- OR
JUST TO CONFIRM
NEXT STEPS, IN THE
BUYING PROCESS.**

30

**YOUR QUESTIONS
DON'T BUILD OFF OF...**

**ON ANOTHER- OR THE
LAST ANSWER, THAT
THEY GAVE YOU.**

31

**YOUR QUESTIONS ARE
ALWAYS ABOUT....**

**THE BUYING
PROCESS- YOURS, OR
THEIRS INTERNALLY.**

32

**YOU ASK THEM TO
BRING SOMEONE ELSE...**

**WITH THE EXCUSE
THAT YOU WANT TO
"KILL 2 BIRDS, WITH
ONE STONE."**

HOW YOUR **BUYER CAN TELL** THAT YOU'RE NOT AFTER SOLVING THEIR PROBLEM.

33

**YOU DON'T FIND
ADDITIONAL THINGS..**

**ON THE CALLS, LATER
DOWN THE ROAD—
ONLY ON THE INITIAL
DISCOVERY CALL.**

34

**ALL OF THE PROBLEMS
THAT YOU LOOK FOR...**

**IN DISCOVERY— ARE
THE PROBLEMS THAT
YOU DIRECTLY SOLVE
FOR, AS A VENDOR.**

35

**EVEN IF THEY'RE
TALKING ABOUT....**

**A BIG PROBLEM— IF IT'S
NOT THE ONE YOU
SOLVE FOR, YOU
NAVIGATE THE
CONVERSATION BACK.**

36

**YOU SAY THAT YOUR
ROLE IS TO....**

**SOLVE THEIR “SPECIFIC
& UNIQUE PROBLEMS”—
BUT THEN DON'T ASK
OR UNCOVER WHAT
THOSE PROBLEMS ARE.**

HOW YOUR **BUYER CAN TELL** THAT YOU'RE NOT AFTER SOLVING THEIR PROBLEM.

37

YOU DON'T HAVE A
"TAKE", AT THE END.

38

YOU SAY THAT YOUR
ROLE, IS FACILITATOR.

39

ON GROUP CALLS, YOU
NAVIGATE THE CHAT...

AWAY FROM TOPICS,
EVEN IF THEY'RE
IMPORTANT- IF THE
TOPIC DOESN'T SUIT
OR INVOLVE YOU.

40

YOU APPEAR TO BE
STEERING THE GROUP..

TO DISCUSS THE
THINGS, THAT ARE TO
YOUR ADVANTAGE AS
A SELLER.

11

**THE ONLY (POTENTIAL)
REASON:**

***WHY A BUYER GIVING THEIR INFO,
TO A SELLER.... COULD BE WORTH IT.***



12

**HOW YOU CAN SOLVE,
THE PROBLEM:
*A LITTLE BIT.
(WITH TECHNIQUE)***



WHAT TECHNIQUES YOU CAN USE.... TO "SOLVE IT". (A LITTLE BIT)

1

**TALKING WELL ABOUT
A COMPETITOR.**

2

**EXPLAINING WHY YOU
ARE ASKING....**

**A QUESTION- OR YOUR
REASON FOR ASKING
IT.... IF THEY SEEM
CLOSED OFF, OR LIKE
THEY DON'T TRUST
YOU.**

3

**GIVING THEM
POSSIBLE ANSWERS...**

**TO THE QUESTIONS
YOU'RE ASKING
THEM- EARLY ON IN
THE CALL, TO SHOW A
LEVEL OF BASIC
UNDERSTANDING.**

4

**DOWN-SELLING THE
BUYER.**



WHAT TECHNIQUES YOU CAN USE.... TO “SOLVE IT”. (A LITTLE BIT)

5

TELLING THE BUYER THE TRUTH....

WHEN YOU TRULY DON'T THINK, THAT THEY NEED TO BUY SOMETHING, TO SOLVE THEIR PROBLEM.

6

TELLING THEM THE TRUE DOWNSIDES....

TO USING YOUR PRODUCTS, OR SERVICES– BASED ON WHAT YOU KNOW ABOUT THEIR SPECIFIC SITUATION.

7

TELLING THEM THE THINGS THAT THEY'LL..

LIKELY NEED, TO SOLVE THEIR PROBLEM... (IN ADDITION TO YOUR PRODUCTS)– IF THEY DO DECIDE TO MOVE FORWARD WITH YOU.

8

WARNING THEM ABOUT THINGS THEY SHOULD...

LOOK FOR ON THE BACK END– IF THEY DECIDE TO MOVE FORWARD WITH YOU– & WHAT TO DO ABOUT IT, WHEN & IF THEY SEE THAT.

13

**HOW YOU CAN SOLVE,
THE PROBLEM:
*A LOTTA BIT.
(BY SHIFTING THE OUTCOME)***



HOW YOU CAN COMPLETELY SOLVE IT.... & WHAT TO DO, TO SOLVE IT. (A LOT 😊)

1

**FIND AN UNKNOWN
DIAGNOSIS(PROG):**

**A MISSED ROOT
CAUSE, TACTICAL
PROBLEM, IMPACT, OR
OUTCOME... THAT THE
BUYER HAD
PREVIOUSLY MISSED.**

2

**FIND AN MIS-
DIAGNOSIS(PROG):**

**A ROOT CAUSE,
TACTICAL/BUSINESS
PROBLEM, IMPACT, OR
OUTCOME... THAT THE
BUYER INCORRECTLY
SELF-DIAGNOSED.**

3

**GIVE INDUSTRY STATS,
OR BENCHMARKS...**

**OF WHAT'S
"NORMAL"—AS YOU'RE
DIAGNOSING, DURING
THE CALL.**

4

**GIVE A BOILING POINT,
OF WHAT TO LOOK FOR:**

**WHEN SOMETHING IS A
PROBLEM, THAT
PREVIOUSLY WASN'T,
OR CLOSE.**



HOW YOU CAN COMPLETELY SOLVE IT.... & WHAT TO DO, TO SOLVE IT. (A LOT 😊)

5

TRY TO FIND 2 THINGS
THEY DIDN'T KNOW....

EARLY ON IN THE FIRST
CALL- TO SET THE
TONE, PACE, & WHAT
THEY SHOULD EXPECT
FROM YOU, MOVING
FORWARD.

6

END THE CALL ON A
WHOMPER UNKNOWN.

7

DON'T "NEXT STEPS"
THEM, AT THE END. 😊

8

FOLLOW-UP WITH INFO
THAT WILL HELP THEM...

SOLVE A PROBLEM,
THAT YOU DON'T EVEN
SOLVE FOR, WITH YOUR
PRODUCTS.



HOW YOU CAN COMPLETELY SOLVE IT.... & WHAT TO DO, TO SOLVE IT. (A LOT 😊)

9

**START WITH A “NON”
BUSINESS PROBLEM.**

10

**BUT DON'T LEAVE THE
CALL, WITHOUT IT.**

11

**WHEN YOU ASK THEM
FOR INFO THAT THEY...**

**DON'T HAVE READILY
AVAILABLE– BE
PATIENT, WHEN
THEY'RE LOOKING IT
UP.**

12

**FOLLOW-UP ON
FINDING MORE INFO...**

**THAT YOU NEED TO
HELP THEM FURTHER–
THAT YOU DIDN'T GET
ON THE CALL.
(& NOT BUYING-CENTRIC INFO.)**



HOW YOU CAN COMPLETELY SOLVE IT..... & WHAT TO DO, TO SOLVE IT. (A LOT 😊)

13

ASK THEM SPECIFIC
PROBLEM QUESTIONS.

14

REFUSE SUBJECTIVE
ANSWERS FROM THEM.

15

ONLY ASK OBJECTIVE
QUESTIONS.

16

NEVER LET A QUESTION
EASILY GO....

UNANSWERED – IT
SHOWS YOU (& THEM)
DIDN'T REALLY NEED
TO KNOW THE
ANSWER, TO HELP
THEM.

HOW YOU CAN COMPLETELY SOLVE IT.... & WHAT TO DO, TO SOLVE IT. (A LOT 😊)

17

IF THEY SEEM A LITTLE
LOST OR SUSPICIOUS...

GIVE THEM A "RANGE"
WHEN YOU'RE ASKING
ABOUT A PROBLEM—
OF WHAT THEY'D
LIKELY BE SEEING.

18

ASK Qs TO THEIR
SPECIFIC METRICS.

19

ROLE THE DICE, OF
WHAT THEY MIGHT....

BE SEEING— BUT
AGAIN, ONLY IF
YOU'RE IN THE
DISCOVERY
DOGHOUSE.

20

ASK QUESTIONS TO AN
ADJACENT DIAGNOSIS.



HOW YOU CAN COMPLETELY SOLVE IT..... & WHAT TO DO, TO SOLVE IT. (A LOT 😊)

21

DIAGNOSE OTHER
PROBLEMS....

THAT THEY'D NEED TO
SOLVE IN TANDEM—
THAT YOU DON'T
DIRECTLY SOLVE FOR.

22

TELL THEM WHAT
COULD HAPPEN...

IF THEY DON'T SOLVE
THE ADJACENT
PROBLEM— WHEN THE
PROBLEM IS ONE, YOU
DON'T SOLVE FOR.

23

TELL THEM WHEN/IF IT
DOESN'T MAKE SENSE..

TO BUY FROM YOU, IF
THEY DON'T SOLVE THE
OTHER PROBLEM AS
WELL— AKA. IT'S NOT
WORTH IT TO BUY.

24

TELL THEM WHEN/IF
THEY NEED TO SOLVE...

ANOTHER PROBLEM
FIRST— BEFORE THEY
THINK ABOUT MOVING
FORWARD WITH YOU.

HOW YOU CAN COMPLETELY SOLVE IT.... & WHAT TO DO, TO SOLVE IT. (A LOT 😊)

25

WALK THEM THROUGH
WHAT WILL HAPPEN....

IF THEY DON'T SOLVE
THE OTHER PROBLEM
(YOU DON'T HELP
WITH)– OR IF THEY
DON'T SOLVE THAT
PROBLEM FIRST.

26

TELL THEM WHEN THEY
DON'T NEED TO BUY.

27

TELL THEM WHEN YOU
THINK THEIR PROBLEM:

ISN'T AS BAD, AS THEY
THINK THAT IT IS.

28

WHEN YOU DON'T
KNOW WHY....

THEY WOULD SOLVE
THE PROBLEM, THEY
SAY THEY WANT TO
SOLVE– TELL THEM YOU
THINK IT'S NOT WORTH
SOLVING.

HOW YOU CAN COMPLETELY SOLVE IT.... & WHAT TO DO, TO SOLVE IT. (A LOT 😊)

29

WHEN THEY'RE
COMPLAINING ABOUT..

YOUR COMPETITORS—
DON'T BITE.

30

WHEN THEY BRING UP
A COMPETITOR....

FLIP THE
CONVERSATION TO—
WHAT PROBLEM THEY
WANT TO SOLVE, WITH
EITHER ONE OF YOU.

31

IF THEY MENTION
OTHER OPTIONS....

THEY'RE EVALUATING—
DON'T BITE.

32

IF YOU HAVE TO ASK
QUESTIONS ABOUT...

THE COMPETITOR—
AKA. YOU JUST CAN'T
HELP IT.. 😊
MAKE SURE THEY'RE
VERY OBJECTIVE IN
NATURE.

14

GOOD SIGNS:
THAT THEY DON'T SEE YOU,
AS A SELLER. (OR SLEAZEBALL)



SIGNS—→ THEY DON'T THINK THAT YOU'RE A SLEAZEBALL
GOOD SIGN #1

**THE BUYER DOESN'T ASK YOU
HOW YOU DIFFERENTIATE, FROM OTHERS.**



SIGNS—→ THEY DON'T THINK THAT YOU'RE A SLEAZEBALL
GOOD SIGN #2

**THEY ARE “TEAMING UP” WITH YOU
ON A PLAN AROUND OTHER PROCESSES OR PEOPLE INTERNALLY.**



SIGNS—→ THEY DON'T THINK THAT YOU'RE A SLEAZEBALL
GOOD SIGN #3

**THEY EXTEND YOUR CALLS
OR REQUEST CALLS WITH YOU.**



SIGNS—> THEY DON'T THINK THAT YOU'RE A SLEAZEBALL
GOOD SIGN #4

**THEY ADVOCATE FOR YOU/YOUR CREDIBILITY
TO OTHERS INTERNALLY, ON OTHER TEAMS.**



SIGNS—> THEY DON'T THINK THAT YOU'RE A SLEAZEBALL
GOOD SIGN #5

THEY DON'T HAVE "OBJECTIONS"
IF ANYTHING IT'S A COLLABORATIVE & MUTUAL DISCUSSION
ABOUT HURDLES— & IT FEELS LIKE YOU'RE TRULY TEAM MATES.





IN SUMMARY...





THE END.

